Summary of Consolidated Financial Statements for the 104th Term

(April 1,2005 through March 31,2006)



May 16, 2006

Company name : Isuzu Motors Ltd.

Stock exchanges on which the shares are listed : Tokyo Stock Exchange in Japan

Code number : 7202

Location of the head office : 6-26-1 Minami-oi, Shinagawa, Tokyo

URL : http://www.isuzu.co.jp/world/investor/index.html

Representative person : Yoshinori Ida, President

Contact person : Hirotoshi Kouyama, General manager,

General Affairs & HR Department

Tel. (03) 5471 - 1141

Date of the meeting of the Board of Directors

for FY2006 annual financial results

: May 16, 2006

1.Results of FY2006 annual period (April 1,2005 through March 31,2006)

<1> Results of consolidated operations

	Net sale	es	Operating p	rofit	Working profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2006	1,581,857	5.9	90,661	4.0	93,843	2.5	58,956	Δ 1.8
FY2005	1,493,567	4.4	87,214	3.2	91,555	12.1	60,037	9.7

	Net income per share	Net income per share after dilution of potential stock	Ratio of net income to stockholder's equity	Ratio of working profit to total assets	Ratio of working profit to sales
	Yen	Yen	%	%	%
FY2006	48.75	31.67	29.3	8.1	5.9
FY2005	56.64	25.79	44.8	8.2	6.1

Note 1: Income(loss) attributable to investment in affiliates

FY2006 FY2005 10,673 Millions of yen15,811 Millions of yen

Note 2: Average number of shares issued and outstanding in each period

Common Stock: FY2006

1,130,109,701 Shares

FY2005

953,762,418 Shares

(Refer to attachment for details on Preferred Stock)

Note 3: Changes in accounting treatment method were made.

Note 4: Regarding net sales, operating profit, working profit and net income, percent indications show percentage of changes from the previous term.

<2> Consolidated financial position

	Total assets	Shareholders' equity	Ratio of shareholders' equity	Shareholders' equity pe share	
	Millions of yen	Millions of yen	%	Yen	
FY2006	1,168,697	244,350	20.9	152.05	
FY2005	1,142,580	158,463	13.9	81.53	

Note: Number of shares issued and outstanding at the end of each period

Common Stock: FY2006

1,140,030,826 Shares

FY2005

1,072,507,611 Shares

(Refer to attachment for details on Preferred Stock)

<3> Cash flows

	Cash flows from operating activities	Cash flows from investing activities Cash flows from financing activities		Cash and cash equivalents at end
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2006	82,448	△ 21,080	△ 97,493	106,495
FY2005	65,531	△ 7,795	△ 26,366	135,252

<4> Number of subsidiaries and companies accounted for by the equity method

Consolidated subsidiaries; 61 Non-consolidated subsidiaries 23 Affiliates; 48

<5> Change in the scope of consolidation and of the equity method of accounting

Newly included consolidation;

Excluded from consolidation;

Number of companies newly accounted for by the equity method;

Number of companies excluded from the equity method of accounting;

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2.Consolidated forecast for FY2007 (April 1, 2006 through March 31, 2007)

	Net sales	Working profit	Net income
	Millions of yen	Millions of yen	Millions of yen
FY2007	1,590,000	95,000	65,000

Reference: Forecast of Net income per share (yen) 54.13

The financial projection is calculated based on the information available presently. There are possibilities that the actual financial result would differ largely due to the variation of important factors such as supply and demand trend in major markets and foreign exchange rate.

Attachment

1. Average number of shares issued and outstanding in each period

	FY2006	FY2005
	shares	shares
Common stock	1,130,109,701	953,762,418
Preferred Stock		
Class 1 preferred stock	37,500,000	37,500,000
Class 2 preferred stock	_	31,027,397
Class 3 preferred stock	25,000,000	25,000,000
Class 4 preferred stock	25,000,000	25,000,000

2. Number of shares issued and outstanding at the end of each period

	FY2006	FY2005
	shares	shares
Common stock	1,140,030,826	1,072,507,611
Preferred Stock		
Class 1 preferred stock	37,500,000	37,500,000
Class 2 preferred stock	_	_
Class 3 preferred stock	25,000,000	25,000,000
Class 4 preferred stock	25,000,000	25,000,000

Note: Details on change of number of shares issued in the current period due to exercise of stock acquisition right is as follows

Exercised Date of
Stock Acquisition

Right	Stock Type	Number of Shares is:	sued Amount added to capital
2005.4.14	Common stock	15,313,935 sh	ares 2,006,125,485 Yen
2005.5.31	Common stock	17,452,006 sh	ares 2,006,980,690 Yen
2005.6.6	Common stock	34,904,013 sh	ares 4,013,961,495 Yen
TOTAL	Common stock	67.669.954 sh	ares 8.027.067.670 Yen

3. Calculation for "1. Results of FY2006 annual period"

Net income per share =

Net income - Accounts not belonging to common stock

Average number of common stock issued and outstanding in each period
+ Number of common stock increased based on if-converted method of
Conversion type participative stock- Average number of common stock for treasury

Net income per share after dilution of potential stock =

Net income - Accounts not belonging to common stock + Adjusted net income

Average number of common shares issued and outstanding in each period

+ Number of common stock increased based on if-converted method of Conversion type participative stock + Number of common stock increased based on if-converted method of Convertible stock which the period for claiming the conversion

has not yet come - Average number of common stock for treasury

Shareholders' equity per share =

Total assets - Number of preferred stocks issued and outstanding at the end of each period × Amount per share - Preferred Dividend

Number of common stock issued and outstanding at the end of each period
- Average number of Common stock for treasury

Forecast of net income - Accounts not belonging to common stock

Number of common stock issued and outstanding at the end of each period + Number of Common stock increased based on if-converted method of Conversion type participative stock- Average number of common stock for treasury

Note: Class 4 preferred stock fufills the conditions of the conversion type participative stock. Class 1 and Class 3 preferred stock fulfills the conditions of the convertible stock whose period of conversion claim has not yet come.

The common stocks increased based on the calculation of if-converted method are calculated on the assumption that the stocks were converted at the beginning of this fiscal year. (As for the forecast of net income per share, the stocks are assumed to be converted at the beginning of the next fiscal year.)

The preferred dividend for the distribution of profits for Class 1 and Class 3 preferred stock fulfills the conditions of the accounts not belonging to common stock used in the calculation for the net income per share. The forecast dividend for Class 1 and Class 3 preferred stock fulfills the conditions of the accounts not belonging to common stock used in the calculation for the forecast net income per share.

(Information on Net income per share)

	FY2006	FY2005
	yen	yen
Net assets per share	152.05	81.53
Net income per share	48.75	56.64
Net income per share after		
dilution of potential stock	31.67	25.79

The bases used for calculating net income per share and net income per share after dilution of potential stock are as follows.

	FY2006	FY2005
Net income per share	Millions of yen	Millions of yen
Net income	58,956	60,037
Accounts not belonging to common stock	584	597
(Preferred dividend as the distribution of profits)	584	582
(Directors bonus as the distribution of profits)	_	15
Net income belonging to common stock	58,372	59,439
Average number of shares issued and outstanding	1,197,449,768 Shares	1,049,456,198 Shares
(Common stock)	1,130,109,701	953,762,418
(Class 4 preferred stock)	67,340,067	95,693,780
Net income per share after dilution of potential stock	Millions of yen	Millions of yen
Adjusted amont of net income	584	582
(Preferred dividend as the distribution of profits)	584	582
Number of common stock increased	663,970,535 Shares	1,278,306,871 Shares
(Convertible stock whose claim period for		
the conversion has not yet come)	622,895,623	1,110,914,480
(Bonds with warrant attached)	41,074,912	167,392,391

Isuzu Motors Limited and Subsidiaries

CONSOLIDATED PROFIT AND LOSS STATEMENT

The following information has been prepared in accordance with accounting principles and practices generally accepted in Japan.

(Yen in millions)

		(Yen in millions)
erm	Previous Term	<u>.</u>
5	FY2005	Change
	4	
1,857	1,493,567	88,290
7,861	1,268,483	79,377
3,996	225,083	8,912
3,334	137,869	5,465
0,661	87,214	3,447
8,361	23,200	△ 4,839
3,129	3,002	126
384	53	331
0,673	15,811	△ 5,138
4,174	4,332	△ 157
5,180	18,860	△ 3,680
0,551	12,564	△ 2,013
4,628	6,295	△ 1,666
3,843	91,555	2,288
3,443	10,363	3,079
4,383	3,211	1,172
212	5,807	△ 5,594
4,897	_	4,897
1,391	_	1,391
2,558	1,345	1,213
7,661	33,151	△ 5,490
8,311	15,589	△ 7,277
1,079	6,056	△ 4,977
8	507	△ 499
933	5,573	△ 4,640
5,257	_	5,257
3,247	_	3,247
2,600	_	2,600
6,224	5,424	800
9,625	68,767	10,858
2,891	14,648	△ 1,756
2,555	△ 8,403	10,958
5,222	2,484	2,737
8,956	60,037	△ 1,080
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Note: Amounts under millions of yen are omitted in the figures above.

Isuzu Motors Limited and Subsidiaries CONSOLIDATED BALANCE SHEET

The following information has been prepared in accordance with accounting principles and practices generally accepted in Japan.

(Yen in millions)

<u></u>	(Yen				
	March 31, March 31,				
	2006	2006 2005			
[ASSETS]					
CURRENT ASSETS	554,141	568,215	△ 14,074		
Cash on cash equivalents	108,642	139,357	△ 30,715		
Trade notes and accounts receivable	252,441	248,744	3,696		
Inventories	137,754	124,526	13,228		
Deferred income tax	27,632	28,480	△ 848		
Other	31,063	32,162	△ 1,098		
Allowance for doubtful accounts	△ 3,393	△ 5,055	1,661		
FIXED ASSETS	614,556	574,364	40,191		
Property, plant & equipment	474,264	458,613	15,650		
Buildings and structures	100,741	101,980	△ 1,239		
Machinery & equipment	72,749	67,634	5,114		
Land	267,687	267,868	△ 180		
Construction in progress	18,365	7,473	10,892		
Other	14,719	13,656	1,063		
Intangible assets	9,177	7,666	1,510		
Other	9,177	7,666	1,510		
Investments & other assets	131,114	108,084	23,030		
Securities-Investment	95,229	65,339	29,889		
Long-term loans receivable	15,404	22,291	△ 6,886		
Deferred income tax	6,369	8,576	△ 2,207		
Other	29,218	32,859	△ 3,641		
Allowance for doubtful accounts	△ 15,107	△ 20,983	5,876		
TOTAL ASSETS	1,168,697	1,142,580	26,116		

(Yen in millions)

	(Yen in million					
	March 31,	March 31, March 31,				
	2006	2005	Change			
[LIABILITIES]						
CURRENT LIABILITIES	497,260	541,918	△ 44,657			
Trade notes and accounts payable	297,370	278,511	18,858			
Short-term borrowings	91,971	151,513	△ 59,541			
Income tax payable	10,933	10,588	345			
Accrued expenses	48,946	43,690	5,255			
Accrued bonus cost	12,225	10,354	1,871			
Accrued warranty cost	4,345	2,812	1,533			
Deposits received	3,768	11,206	△ 7,437			
Other	27,698	33,241	△ 5,543			
LONG-TERM LIABILITIES	400,269	428,009	△ 27,740			
Bonds	52,870	12,634	40,235			
Bonds with warrant attached	_	56,000	△ 56,000			
Long-term debt	204,818	228,956	△ 24,138			
Deferred income tax	9,455	4,693	4,762			
Deferred income tax related to land revaluation	55,827	49,571	6,256			
Accrued retirement and severance benefits	62,257	60,057	2,200			
Long-term deposits received	2,046	2,390	△ 343			
Consolidated adjustment account	848	93	754			
Other	12,144	13,612	△ 1,467			
TOTAL LIABILITIES	897,529	969,928	△ 72,398			
[MINORITY INTEREST]						
Minority Interest	26,816	14,188	12,628			
[SHAREHOLDERS' EQUITY]						
Common stock and preferred stock	40,644	32,617	8,027			
Capital surplus	50,427	42,435	7,991			
Retained earnings	68,689	10,460	58,229			
Variance of land revaluation	74,138	77,791	△ 3,652			
Unrealized holding gain on securities	15,014	8,324	6,689			
Foreign currency translation adjustment	△ 4,334	△ 12,946	8,611			
Treasury stock	Δ 229	△ 220	△ 9			
TOTAL SHAREHOLDERS' EQUITY	244,350	158,463	85,886			
TOTAL LIABILITIES & MINORITY INTEREST & SHAREHOLDERS' EQUITY	1,168,697	1,142,580	26,116			
Note: Amounts under millions of ven are omitted in	the efferment of the con-					

Note: Amounts under millions of yen are omitted in the figures above.

Isuzu Motors Limited and Subsidiaries

Consolidated Statement of Retained Earning

The following information has been prepared in accordance with accounting principles and practices generally accepted in Japan.

(Unit: Millions of Yen)

		CUNIT : MIIIIONS OT YER		
		Current Term FY2006	Previous Term FY2005	Change
	(Capital Surplus)	1 12000	1 12000	Onlarige
	,			
I	Capital surplus at beginning of period	42,435	67,461	△ 25,025
п	Capital surplus increase	7,991	24,974	△ 16,982
	Exercise of stock acquisition right	7,972	24,946	△ 16,973
	Gain on disposal of treasury stocks	18	27	Δ8
Ш	Capital surplus deduct	_	50,000	△ 50,000
	Recovery of loss	-	50,000	△ 50,000
IV	Capital surplus at end of period	50,427	42,435	7,991
	(Retained earnings)			
I	Retained earnings at beginning of period	10,460	∆ 111,058	121,519
п	Increase in retained earnings	61,683	122,602	△ 60,919
	Increases of retained earnings caused by companies newly applied to the equity method	2,726	_	2,726
	Reversal of land revaluation	_	12,565	△ 12,565
	Reduction of capital reserve	_	50,000	△ 50,000
	Net income	58,956	60,037	△ 1,080
ш	Decrease in retained earnings	3,453	1,083	2,370
	Decrease of retained earnings caused by companies newly consolidated	_	867	△ 867
	Decrease of retained earnings caused by companies newly applied to the equity method	_	30	△ 30
	Decrease of retained earnings caused by companies excluded from the equity method	150	170	△ 19
	Dividend	2,614	_	2,614
	Directors' bonus	_	15	△ 15
	Reversal of land revaluation	688	_	688
IV	Retained earnings at end of period	68,689	10,460	58,229

Note: Amounts under millions of yen are omitted in the figures above.

Isuzu Motors Limited and Subsidiaries CONSOLIDATED STATEMENTS OF CASH FLOWS The following information has been prepared in accordance with accounting principles and practices generally accepted in Japan.

	Current Term FY2006	Previous Term FY2005	Increase (Decrease)
	Millions of Yen	Millions of Yen	Millions of Yen
I Cash Flows from Operating Activities	70.005	60.767	40.050
Net Income before taxation	79,625 25,057	68,767 27,224	10,858 (2,167)
Depreciation and amortization Amortization of consolidated adjustment account	(384)	(53)	(331)
Equity in loss (gain) of unconsolidated subsidiaries and affiliates	(10,673)	(15,811)	5,138
Increase (decrease) in accrued retirement benefits	708	(2,209)	2,917
Increase (decrease) in accrued warranty cost	1,533	(1,098)	2,631
Increase (decrease) in accrued bonus cost	1,660	1,032	628
Increase (decrease) in allowance for doubtful accounts	(2,029)	8,361	(10,391)
Interest and dividend income	(3,129)	(3,002)	(126)
Other interest payment	10,551	12,564	(2,013)
Gain on sales of property, plant and equipment	(4,383)	(3,211)	(1,172)
Loss on disposal of property, plant and equipment	8,311	15,589	(7,277)
Loss (gain) on sales of marketable securities	(203)	(5,300)	5,096
Loss on impairment of fixed assets	2,600	-	2,600
Other extraordinary loss	826	1,409	(583)
Decrease (increase) in accounts receivable and others	8,338	(31,466)	39,805
Decrease (increase) in inventory	(11,321)	(8,836)	(2,485)
Decrease (increase) in other current assets	563 8,359	(2,504) 17,721	3,067 (9,362)
Increase (decrease) in notes and accounts payable Increase (decrease) in accrued expenses	2,545	12,841	(9,362) (10,296)
Increase (decrease) in deposits received	(8,148)	(1,449)	(6,699)
Increase (decrease) in other liabilities	(8,804)	(2,243)	(6,560)
Others	(24)	(1,844)	1,819
(Sub Total)	101,577	86,481	15,096
Cash received from interest and dividends	5,243	3,112	2,131
Cash paid for interest	(10,369)	(12,511)	2,142
Cash paid for income taxes	(14,002)	(11,550)	(2,451)
Net Cash Provided by Operation Activities	82,448	65,531	16,917
II Cash Flows from Investing Activities			
Payments for marketable securities	(9,717)	(2,204)	(7,512)
Proceeds from sales of marketable securities	960	11,319	(10,358)
Payments for property, plant and equipment	(36,306)	(44,645)	8,339
Proceeds from sales of property, plant and equipment	15,797	16,865	(1,068)
Payments for long-term loans	(4,958)	(4,105)	(852)
Proceeds from long-term loans	3,045	4,955	(1,910)
Decrease (increase) in short-term loans	3,497	1,289	2,208
Decrease (increase) in leasing receivables held by foreign financial subsidiaries	16	396	(380)
Decrease (increase) in fixed deposits	1,957	7,046	(5,088)
Decrease (increase) in investment	5,607	-	5,607
Others	(980)	1,286	(2,267)
Net Cash Provided by (Used in) Investing Activities	(21,080)	(7,795)	(13,284)
III Cash Flows from Financing Activities			
Decrease (increase) in short-term borrowings	(58,056)	(88,374)	30,318
Increase in commercial paper	-	3,200	(3,200)
Decrease in commercial paper	-	(5,000)	5,000
Proceeds from long-term debt	38,008	275,789	(237,781)
Payments for long-term debt	(75,464)	(249,544)	174,079
Proceeds from bonds	40,000	12,650	27,350
Paymenst for bonds	-	(15,000)	15,000
Proceeds from bonds with warrant attached	-	100,000	(100,000)
Payments for bonds with warrant attached	(40,000)	-	(40,000)
Decrease in preferred stock	-	(60,000)	60,000
Proceeds from minority	1,172		1,172
Proceeds from treasury stock	(-,-	37	(37)
Payments for treasury stock	(71)	(79)	7
Dividends paid	(2,602)	-	(2,602)
Others	(478)	(44)	(434)
Net Cash Provided by (Used in) Financing Activities	(97,493)	(26,366)	(71,127)
W Effects of Exchange Rate Changes on Cash and Cash Equivalents	4,544	(256)	4,800
V Increase in Cash and Cash Equivalent VI Cash and Cash Equivalents at Beginning of the Year	(31,581) 135,252	31,112 102,579	(62,693) 32,672
VII Increase in Cash and Cash Equivalent	2,823	1,560	1,263
₩ Cash and Cash Equivalents at End of period	106,495	135,252	(28,757)

(1)Geographical Segment Information

Current Term (Apr.1,2005 through Mar.31,2006)

(Yen in millions)

	Japan	North America	Asia	Other	Total	Eliminations	Consolidated
Sales and Operating profit							
Total sales							
Sales to third parties	967,149	165,309	413,259	36,138	1,581,857	_	1,581,857
Interarea sales and transfers	150,704	6,951	33,321	696	191,673	△ 191,673	_
Total sales	1,117,853	172,260	446,581	36,834	1,773,531	△ 191,673	1,581,857
Operating expenses	1,054,511	166,841	425,944	35,364	1,682,661	△ 191,466	1,491,195
Operating profit	63,342	5,419	20,637	1,470	90,869	△ 207	90,661
Assets	960,741	67,577	139,143	14,682	1,182,146	△ 13,449	1,168,697

Previous Term (Apr.1,2004 through Mar.31,2005)

	Japan	North America	Asia	Other	Total	Eliminations	Consolidated
Sales and Operating profit							
Total sales							
Sales to third parties	971,729	195,917	292,903	33,016	1,493,567	_	1,493,567
Interarea sales and transfers	116,132	4,970	3,694	176	124,974	△ 124,974	_
Total sales	1,087,862	200,888	296,598	33,192	1,618,542	△ 124,974	1,493,567
Operating expenses	1,014,931	201,117	282,516	31,870	1,530,436	△ 124,083	1,406,353
Operating profit	72,931	△ 229	14,082	1,322	88,106	△ 891	87,214
Assets	963,719	56,879	125,541	14,426	1,160,567	△ 17,986	1,142,580

- 1. This segmentation is based on the geographical area.
- 2. Major countries or areas included
 - (1) North America---USA
 - (2) Asia---Singapore, China, Philippines, Thailand
 - (3) Other---Australia
- 3. Amounts under millions of yen are omitted in the figures above.

(2)Overseas Sales

Current Term (Apr.1,2005 through Mar.31,2006)

(Yen in millions)

	North America	Asia	Other	Total
1 Overseas sales				
	183,143	442,181	271,539	896,864
2 Consolidated sales				
	-	-	-	1,581,857
3 Overseas sales	%	%	%	%
per Consolidated net sales	11.6	28.0	17.2	56.7

Previous Term (Apr.1,2004 through Mar.31,2005)

	North America	Asia	Other	Total
1 Overseas sales				
	213,901	374,172	279,744	867,818
2 Consolidated sales				
	-	ı	ı	1,493,567
3 Overseas sales	%	%	%	%
per Consolidated net sales	14.3	25.1	18.7	58.1

- 1. This segmentation is based on the geographical area.
- 2. Major countries or areas included
 - (1) North American---USA
 - (2) Asia---China, Thailand, Indonesia, The Philippines
 - (3) Other---UK, Germany, Spain, Chile, South Africa, Australia
- 3. Overseas sales is sales outside of Japan by the Company and consolidated subsidiaries.
- 4. Amounts under millions of yen are omitted in the figures above.