# Financial Summary: FY2004 Non-Consolidated Results 

- April 12003 through March 312004 -

Unit: JPY in billion, Fraction less than half omitted
Volume in thousand units.
Changes from last year expressed in percent in bracket.
Negative numbers shown with the bracket

|  | $\begin{gathered} \text { FY2003 } \\ \text { (April '02 to Mar '03) } \end{gathered}$ |  | FY2004(April '03 to March '04) |  | FY2005 Forecast <br> (April '04 to March '05) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Revenue | 760.6 | (0.2\%) | 890.3 | 17.1\% | 770.0 | (13.5\%) |
| Japan | 306.5 | (0.5\%) | 465.9 |  |  | (22.7\%) |
| International | 454.1 | - | 424.4 | (6.5\%) | 410.0 | (3.4\%) |
| Operating Profit \% to sales | $\begin{array}{r} 13.1 \\ 1.7 \% \end{array}$ | $62.4 \%$ | $\begin{aligned} & \hline 67.0 \\ & 7.5 \% \end{aligned}$ | $410.3 \%$ | $\begin{aligned} & 50.0 \\ & 6.5 \% \end{aligned}$ | (25.4\%) |
| Working Profit $\%$ to sales | $\begin{array}{r} 4.9 \\ 0.6 \% \end{array}$ | 133.3\% | $\begin{array}{r} 57.6 \\ 6.5 \% \end{array}$ | $1079.4 \%$ | $\begin{gathered} 45.0 \\ 5.8 \% \end{gathered}$ | (21.8\%) |
| Net Income (loss) Net margin \% | $\begin{array}{r} (189.4) \\ (24.9 \%) \end{array}$ |  | $\begin{array}{r} 38.9 \\ 4.4 \% \end{array}$ |  | $\begin{gathered} 40.0 \\ 5.2 \% \end{gathered}$ | $2.9 \%$ |
| Operating profit improvement/ deterioration factors | 1 |  | Profit increase due to: <br> Sales vol/mix <br> Rationalization <br> Expense <br> Profit decrease due to: <br> GM alliance-related <br> Expense <br> FX | 40.9 <br> 20.8 <br> 14.6 <br> (10.7) <br> (9.0) <br> (2.7) | Profit increase due to: Expense Rationalization <br> Profit decrease due to: Sales vol/mix Expense FX | 15.4 <br> 7.4 <br> (29.9) <br> (6.8) <br> (3.1) |
| Exchange rate | ¥ 122U |  | ¥114/US |  | ¥105/US |  |
| Facility Investment | 13.4 | 22.9\% | 23.0 | 71.6 \% | 32.0 | 39.1\% |
| Breakdown | Product Development Manufacturing Other | 5.6 <br> 5.3 <br> 2.5 | Product Development Manufacturing Other | $\begin{array}{r} 5.3 \\ 16.3 \\ 1.4 \end{array}$ | Product <br> Development Manufacturing Other | $\begin{array}{r} 7.0 \\ 23.0 \\ 2.0 \end{array}$ |
| Depreciation | 21.7 | (12.1\%) | 17.3 | (20.3\%) | 16.0 | (7.5\%) |
| R\&D | 46.5 | (17.8\%) | 46.5 | - | 50.0 | 7.5\% |
| Performance Evaluation, etc. | Took special restruct | ges for | Record operating working profit and n | rofit, income | Increase earnings/ n | ncome |
| Production: Japan | 230 | 5.5\% | 231 | 0.5\% | 183 | (20.6\%) |
| Sales: Japan | 60 |  | 101 | 69.8\% | 78 | (22.8\%) |
| Export from Japan | 173 |  | 132 | (23.9\%) | 105 | (20.6\%) |
| Sales: International | 240 | 20.6\% | 279 | 16.3\% | 309 | 10.8\% |

