

## **FY2008 3Q Financial Results**

Apr. - Dec. '07 / Oct. - Dec. '07



**February 7, 2008** 

## **ISUZU MOTORS LIMITED**



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Director: MASANORI KATAYAMA

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Director: MASANORI KATAYAMA

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**Executive: MASAYUKI FUJIMORI** 

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Moreover, this presentation is not intended to solicit investment in Isuzu. Isuzu assumes no responsibility for any losses and liabilities that may be incurred because of the information in this presentation.



## 1. FY2008 3Q Highlight



## **FY08 3Q Consolidated Results**

- Year-on-year Comparison -

(JPY Bil.)	FY08 3Q	FY07 3Q	Changes
Sales Revenue	430.0	401.5	+ 28.5
Operating Profit	28.0	28.0	+ 0.0
Working Profit	31.2	30.5	+ 0.7
Net Income	24.4	21.9	+ 2.5

\* FX: FY08 3Q = 114JPY/US\$ FY07 3Q= 116JPY/US\$

Apr. to Dec.'07	FY08 1-3Q	FY07 1-3Q	Changes
Sales Revenue	1,304.5	1,226.2	+ 78.3
Operating Profit	76.4	85.6	- 9.2
Working Profit	85.0	93.2	- 8.2
Net Income	61.4	77.3	- 15.9

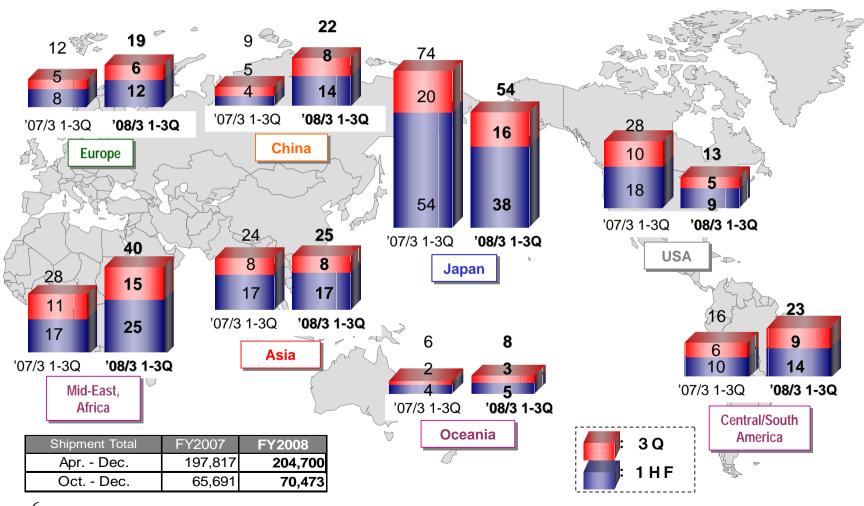


## 2. Market Information



### ISUZU Vehicle Shipment by Area

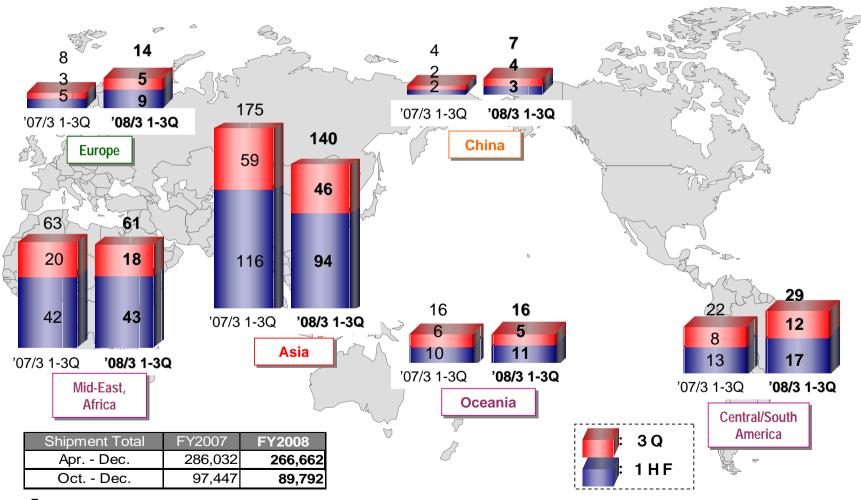
- Vehicle(CV), KD-set, Compo. : K-units -





## ISUZU Vehicle Shipment by Area

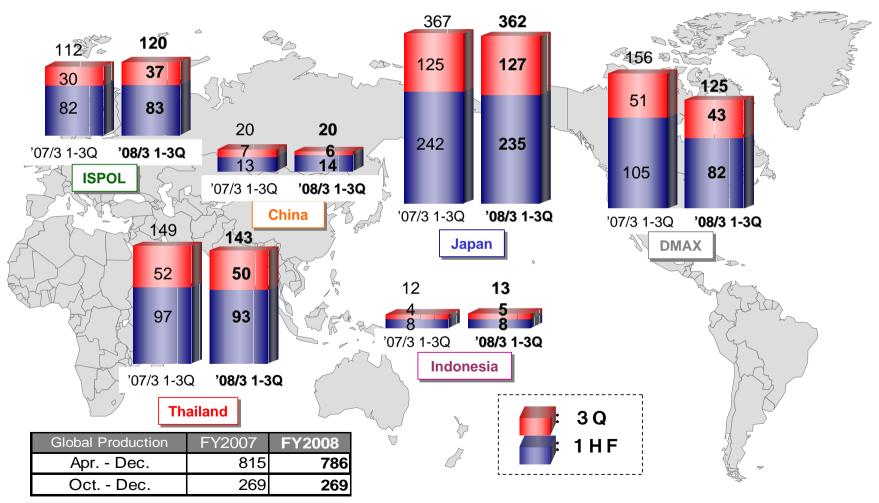
- Vehicle(LCV), KD-set, Compo. : K-units -





## **ISUZU Diesel Engine Production by Country**

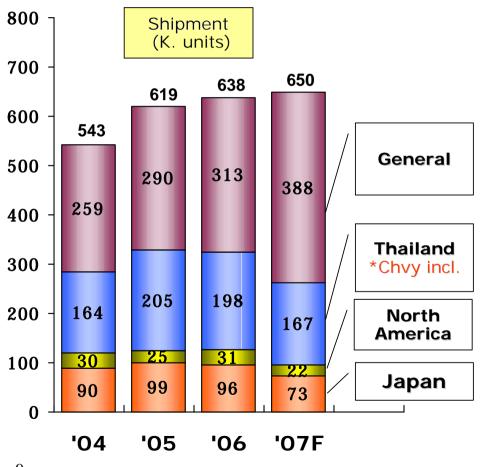
- K-units -





### Sales by Market

General market sharply growing, but mature market stable.



#### General

- New market development
- Sales enjoyed favorable economy in Resource Riches

#### Thailand

Sales declined after the political confusion

#### North America

 Sales declined due to the transition to 07EPA, and slow cycle of facility investment

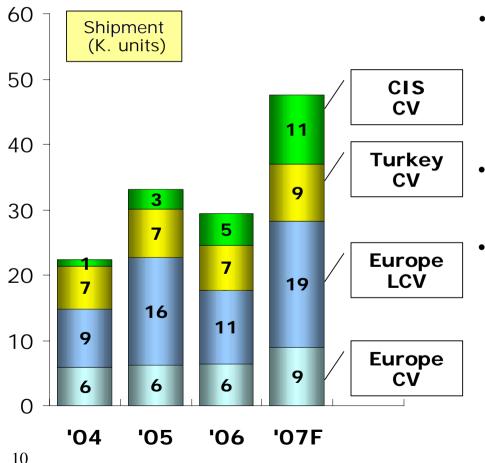
#### Japan

 Sales declined due to the reaction of emission-regulation demand



#### Sales by General market 1 **Europe & CIS**

#### Europe & Turkey steadily growing; CIS region rapidly increasing



#### Europe

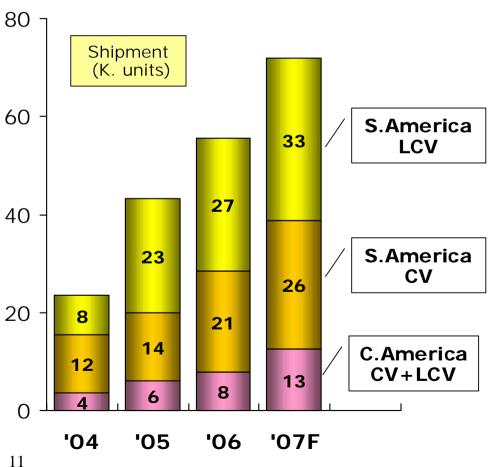
- Sales temporarily dropped due to the transition to Euro4 in 2006, but in an upward trend as a whole
- Turkey
  - CV achieved share increase
- CIS
  - New markets (Russia, Ukraine, Uzbekistan, Azerbaijan & Kazakhstan)



## Sales by General market 2

Central & Latin America

#### Successfully achieved significant growth in Latin America



#### South America

- LCV enjoyed brisk sales
- CV sales increasing as a result of expansion efforts

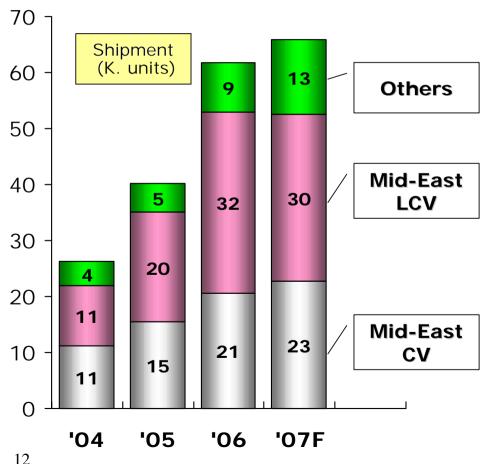
#### Central America

- All distributors & dealers increased sales
- Successfully penetrated into the Mexico market



#### Sales by General market 3 Middle East

#### Sales of CY and LCV in the Middle East increasing greatly.



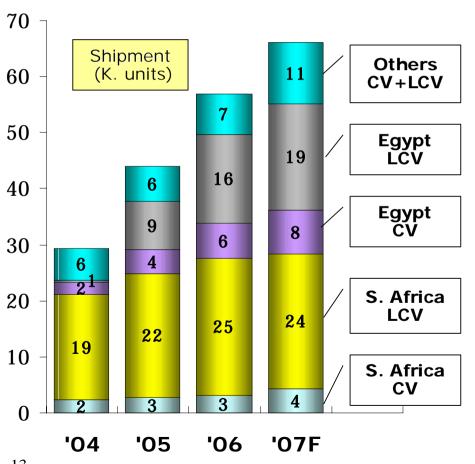
#### Middle East CV

- N-series maintains commanding share in Saudi Arabia.
- F-series sales expanding
- Middle East LCV
  - P'up maintains 2nd share, following TOYOTA.
- Others
  - Sales in Iran growing rapidly



## Sales by General market 4 Africa

#### Markets for CV and LCV expanding and sales also increasing.



#### South Africa

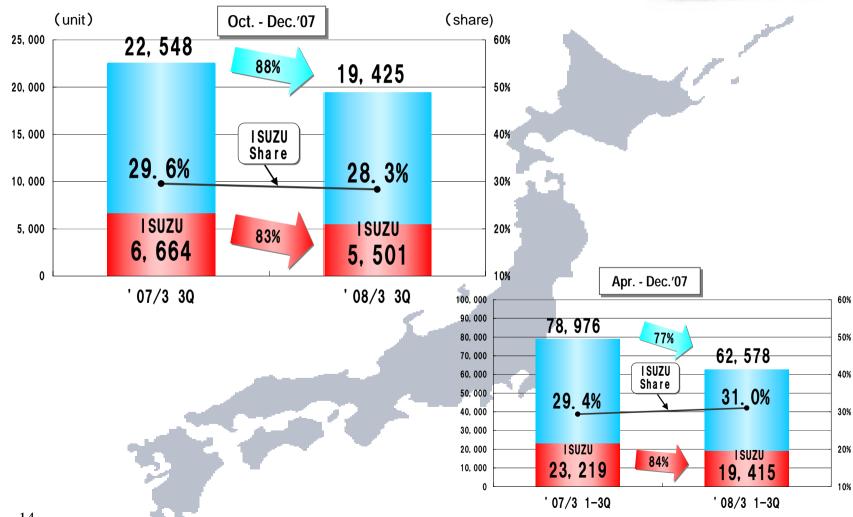
- Market rapidly expanding
- LCV maintains 2nd share
- Egypt
  - Enjoyed favorable economy
  - Sales of LCV & CV growing
- Others
  - Sales increasing in Morocco, Algeria and Kenya



#### FY2008 3Q Japan industrial sales and share - 1

- Heavy-duty and Medium-duty Truck, 4ton or above -

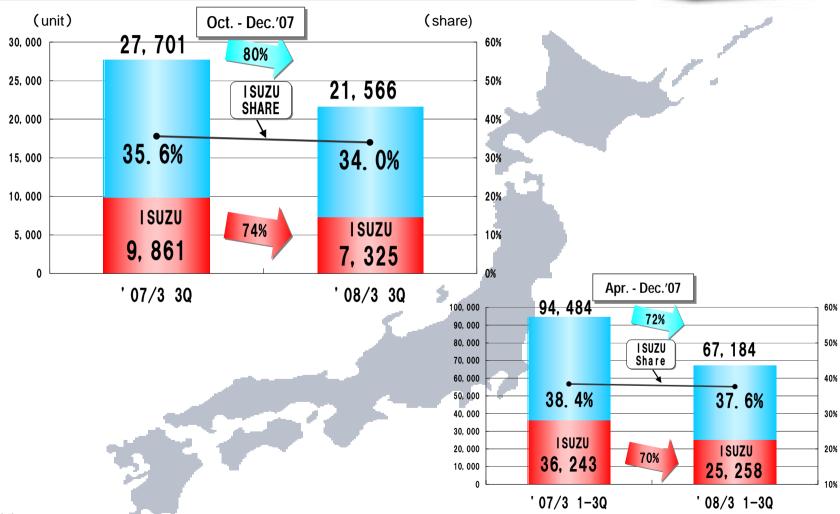










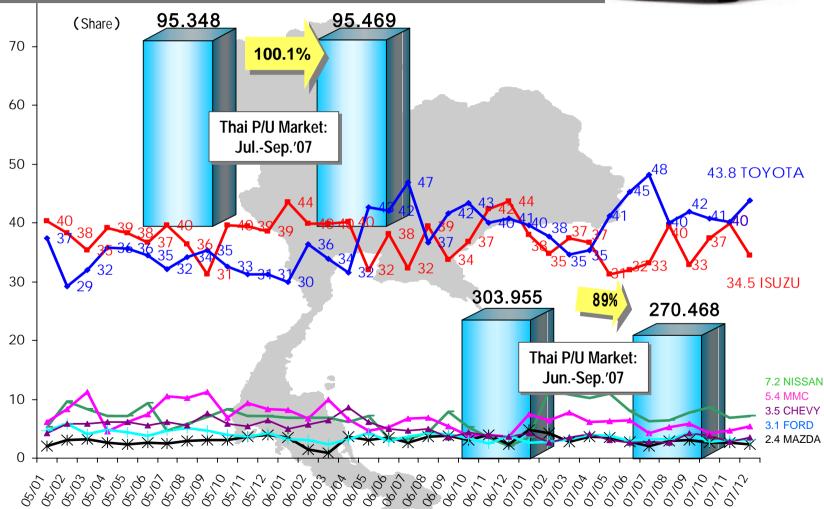






#### FY2008 3Q Thailand pick-up truck market

- Industrial sales, Share ( -Dec.)





## 3. FY2008 3Q Financial Summary



## FY08 3Q Consolidated Results: Oct.-Dec.

- Sales Revenue, Year-on-year by Segment -

(JPY Bil.)	FY08 3Q	FY07 3Q	Changes
Sales Revenue	430.0	401.5	+ 28.5
Operating Profit	28.0	28.0	+ 0.0
Working Profit	31.2	30.5	+ 0.7
Net Income	24.4	21.9	+ 2.5

Sales
Revenue
e by Seg
yment

	FY08 3Q	FY07 3Q	Changes
Parent: Dom. & Exp.	256.3	232.1	+ 24.2
<b>Domestic Dealers</b>	103.4	112.2	- 8.8
North America	30.1	39.6	- 9.5
ASEAN	131.8	120.7	+ 11.1
Other Subsidiaries	85.7	71.5	+ 14.2
Consl. Adj.	- 177.3	- 174.6	- 2.7
Total	430.0	401.5	+ 28.5



### FY08 3Q Consolidated Results: Oct.-Dec.

- Operating Profit, Year-on-year by Segment -

(JPY Bil.)	FY08 3Q	FY07 3Q	Changes
Sales Revenue	430.0	401.5	+ 28.5
Operating Profit	28.0	28.0	+ 0.0
Working Profit	31.2	30.5	+ 0.7
Net Income	24.4	21.9	+ 2.5

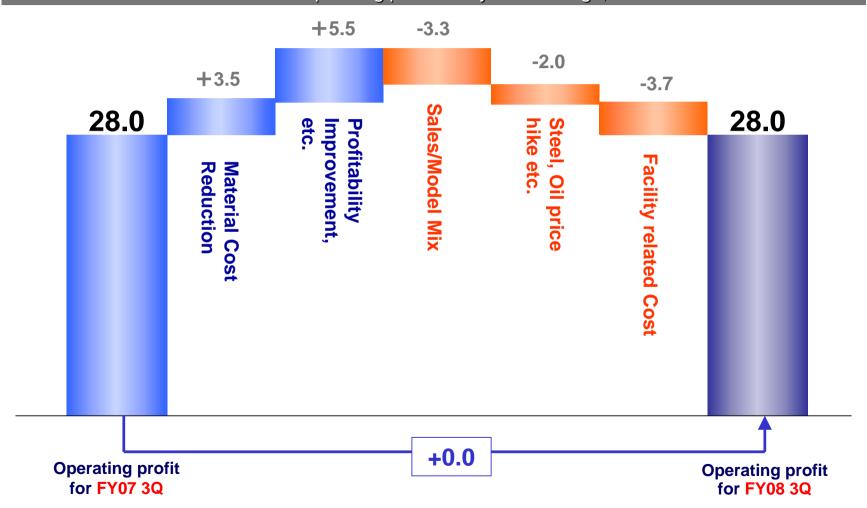
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	FY08 3Q	FY07 3Q	Changes
Parent: Dom. & Exp.	15.2	19.8	- 4.6
<b>Domestic Dealers</b>	0.0	- 0.9	+ 0.9
North America	0.2	2.0	- 1.8
ASEAN	7.7	5.2	+ 2.5
Other Subsidiaries	4.3	3.0	+ 1.3
Consl. Adj.	0.6	- 1.1	+ 1.7
Total	28.0	28.0	+ 0.0



## FY07 vs. FY08 Expense fluctuations

- Consolidated operating profit: analysis of change, JPY:Bil. -





### FY08 3Q Consolidated Results: Oct.-Dec.

- Working profit, Net income: Year-on-year -

(JPY Bil.)	FY08 3Q	FY07 3Q	Changes
Sales Revenue	430.0	401.5	+ 28.5
Operating Profit	28.0	28.0	+ 0.0
<b>Working Profit</b>	31.2	30.5	+ 0.7
Net Income	24.4	21.9	+ 2.5

Working Profit

Operating Profit Change	+ 0.0
* Financial income, etc.	+ 0.1
* Equity-method affiliates	+ 0.6
Total	+ 0.7

Extra pofit/ Loss etc.

Working Profit	31.2
* Property Loss, etc.	- 1.5
* Tax, others	- 5.3
Net Income	24.4

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