

Summary of Non-Consolidated Financial Statements for the 104th Term
(April 1,2005 through March 31,2006)



May 16, 2006

Company name : Isuzu Motors Ltd.
 Stock exchanges on which the shares are listed : Tokyo Stock Exchange in Japan
 Code number : 7202
 Location of the head office : 6-26-1 Minami-oi, Shinagawa, Tokyo
 URL : <http://www.isuzu.co.jp/world/investor/index.html>
 Representative person : Yoshinori Ida, President
 Contact person : Kouyama Hirotoishi, General manager,
 General Affairs & HR Department
 Tel. (03) 5471 - 1141
 Date of the meeting of the Board of Directors for FY2006 annual financial results : May 16, 2006
 Provision for interim cash dividends : Provision exists.
 Expected date on which cash dividends will begin to be distributed : June 30, 2006
 Date of the general meeting of shareholders : June 29, 2006
 Number of shares in unit share system : 1,000 shares

1.Results of FY2006 annual period (April 1,2005 through March 31,2006)

<1> Results of non-consolidated operations

| | Net sales | | Operating profit | | Working profit | | Net income | |
|--------|-----------------|-------|------------------|--------|-----------------|-------|-----------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| FY2006 | 917,895 | 4.3 | 53,506 | △ 11.7 | 64,149 | 19.0 | 46,476 | 72.0 |
| FY2005 | 880,072 | △ 1.2 | 60,566 | △ 9.6 | 53,907 | △ 6.3 | 27,019 | △ 30.5 |

| | Net income per share | Net income per share after dilution of potential stock | Ratio of net income to stockholder's equity | Ratio of working profit to total assets | Ratio of working profit to sales |
|--------|----------------------|--|---|---|----------------------------------|
| | Yen | Yen | % | % | % |
| FY2006 | 38.31 | 24.96 | 23.2 | 7.6 | 7.0 |
| FY2005 | 25.18 | 11.61 | 16.8 | 6.7 | 6.1 |

Note 1: Average number of shares issued and outstanding in each period

Common Stock: FY2006 1,130,497,966 Shares
 FY2005 954,151,478 Shares

(Refer to attachment for details on Preferred Stock)

Note 2: Changes in accounting treatment method were made.

Note 3: Regarding net sales, operating profit, working profit and net income, percent indications show percentage of changes from the previous term.

<2> Cash dividends

| | Yen | Dividends per share | |
|--------|------|---------------------|--------------|
| | | Interim Yen | Year-end Yen |
| FY2006 | 3.00 | 0.00 | 3.00 |
| FY2005 | 1.50 | 0.00 | 1.50 |

| | Amount of annual dividends | Dividends payout ratio | Annual dividends per equity |
|--------|----------------------------|------------------------|-----------------------------|
| | Millions of yen | % | % |
| FY2006 | 3,420 | 7.8 | 2.1 |
| FY2005 | 1,609 | 6.0 | 1.6 |

<3> Non-consolidated financial position

| | Total assets | Shareholders' equity | Ratio of shareholders' equity | Shareholders' equity per share |
|--------|-----------------|----------------------|-------------------------------|--------------------------------|
| | Millions of yen | Millions of yen | % | Yen |
| FY2006 | 867,698 | 231,289 | 26.7 | 140.56 |
| FY2005 | 812,521 | 169,353 | 20.8 | 91.67 |

Note 1: Number of shares issued and outstanding at the end of each period

| | |
|----------------------|----------------------|
| Common Stock: FY2006 | 1,140,306,872 Shares |
| FY2005 | 1,072,833,759 Shares |

(Refer to attachment for details on Preferred Stock)

Note 2: Number of treasury stock at the end of each period

| | |
|----------------------|----------------|
| Common Stock: FY2006 | 982,914 Shares |
| FY2005 | 786,073 Shares |

2.Non-consolidated forecast for FY2007 (April 1, 2006 through March 31, 2007)

| | Net sales | Working profit | Net income |
|--------|-----------------|-----------------|-----------------|
| | Millions of yen | Millions of yen | Millions of yen |
| FY2007 | 900,000 | 52,000 | 49,000 |

| | Dividends per share | | |
|--------|---------------------|----------|------|
| | Interim | Year-end | |
| | Yen | Yen | Yen |
| FY2007 | 0.00 | 4.00 | 4.00 |

Reference : Forecast of Net income per share (yen) 40.66

The financial projection is calculated based on the information available presently. There are possibilities that the actual financial result would differ largely due to the variation of important factors such as supply and demand trend in major markets and foreign exchange rate.

Attachment

1. Average number of shares issued and outstanding in each period

| | FY2006 | FY2005 |
|-------------------------|---------------|-------------|
| | shares | shares |
| Common stock | 1,130,497,966 | 954,151,478 |
| Preferred Stock | | |
| Class 1 preferred stock | 37,500,000 | 37,500,000 |
| Class 2 preferred stock | — | 31,027,397 |
| Class 3 preferred stock | 25,000,000 | 25,000,000 |
| Class 4 preferred stock | 25,000,000 | 25,000,000 |

2. Number of shares issued and outstanding at the end of each period

| | FY2006 | FY2005 |
|-------------------------|---------------|---------------|
| | shares | shares |
| Common stock | 1,140,306,872 | 1,072,833,759 |
| Preferred Stock | | |
| Class 1 preferred stock | 37,500,000 | 37,500,000 |
| Class 2 preferred stock | — | — |
| Class 3 preferred stock | 25,000,000 | 25,000,000 |
| Class 4 preferred stock | 25,000,000 | 25,000,000 |

Note: Details on change of number of shares issued in the current period due to exercise of stock acquisition right is as follows

| Exercised Date of Stock Acquisition Right | Stock Type | Number of Shares issued | Amount added to capital |
|---|--------------|-------------------------|-------------------------|
| 2005.4.14 | Common stock | 15,313,935 shares | 2,006,125,485 Yen |
| 2005.5.31 | Common stock | 17,452,006 shares | 2,006,980,690 Yen |
| 2005.6.6 | Common stock | 34,904,013 shares | 4,013,961,495 Yen |
| TOTAL | Common stock | 67,669,954 shares | 8,027,067,670 Yen |

3. Dividend Information

| | | Dividends per share | | Total dividend amount (Yearly) |
|-------------------------|--------|---------------------|----------|-----------------------------------|
| | | Interim | Year-end | |
| FY2006 | Yen | Yen | Yen | Millions of Yen |
| Class 1 preferred stock | 6.944 | 0.000 | 6.944 | 260 |
| Class 2 preferred stock | — | — | — | — |
| Class 3 preferred stock | 12.944 | 0.000 | 12.944 | 323 |
| Class 4 preferred stock | 16.944 | 0.000 | 16.944 | 423 |
| FY2005 | Yen | Yen | Yen | Millions of Yen |
| Class 1 preferred stock | 6.912 | 0.000 | 6.912 | 259 |
| Class 2 preferred stock | — | — | — | — |
| Class 3 preferred stock | 12.912 | 0.000 | 12.912 | 322 |
| Class 4 preferred stock | 16.912 | 0.000 | 16.912 | 422 |

Forecast for FY2007

| | Dividends per share | | |
|-------------------------|---------------------|----------|--------|
| | Interim | Year-end | |
| FY2007 | Yen | Yen | Yen |
| Class 1 preferred stock | 0.000 | 8.192 | 8.192 |
| Class 3 preferred stock | 0.000 | 14.192 | 14.192 |
| Class 4 preferred stock | 0.000 | 18.192 | 18.192 |

4. Calculation for "1. Results of FY2006 annual period"

Net income per share =

$$\frac{\text{Net income - Accounts not belonging to common stock}}{\text{Average number of common stock issued and outstanding in each period} + \text{Number of common stock increased based on if-converted method of Conversion type participative stock - Average number of common stock for treasury}}$$

Shareholders' equity per share =

$$\frac{\text{Total assets - Number of preferred stocks issued and outstanding at the end of each period} \times \text{Amount per share - Preferred Dividend}}{\text{Number of common stock issued and outstanding at the end of each period} - \text{Average number of Common stock for treasury}}$$

4. Calculation for "2. Non-consolidated forecast for FY2007"

Forecast of net income per share =

$$\frac{\text{Forecast of net income - Accounts not belonging to common stock}}{\text{Number of common stock issued and outstanding at the end of each period} + \text{Number of Common stock increased based on if-converted method of Conversion type participative stock - Average number of common stock for treasury}}$$

Note: Class 4 preferred stock fulfills the conditions of the conversion type participative stock. Class 1 and Class 3 preferred stock fulfills the conditions of the convertible stock whose period of conversion claim has not yet come.

The common stocks increased based on the calculation of if-converted method are calculated on the assumption that the stocks were converted at the beginning of this fiscal year. (As for the forecast of net income per share, the stocks are assumed to be converted at the beginning of the next fiscal year.)

The preferred dividend for the distribution of profits for Class 1 and Class 3 preferred stock fulfills the conditions of the accounts not belonging to common stock used in the calculation for the net income per share. The forecast dividend for Class 1 and Class 3 preferred stock fulfills the conditions of the accounts not belonging to common stock used in the calculation for the forecast net income per share.

| | FY2006 | FY2005 |
|--|--------|--------|
| | yen | yen |
| Net assets per share | 140.56 | 91.67 |
| Net income per share | 38.31 | 25.18 |
| Net income per share after dilution of potential stock | 24.96 | 11.61 |

The bases used for calculating net income per share and net income per share after dilution of potential stock are as follows.

| | FY2006 | FY2005 |
|---|----------------------|----------------------|
| Net income per share | Millions of yen | Millions of yen |
| Net income | 46,476 | 27,019 |
| Accounts not belonging to common stock | 584 | 582 |
| (Preferred dividend as the distribution of profits) | 584 | 582 |
| (Directors bonus as the distribution of profits) | — | — |
| Net income belonging to common stock | 45,892 | 26,437 |
| Average number of shares issued and outstanding (Common stock) | 1,197,838,034 Shares | 1,049,845,258 Shares |
| (Class 4 preferred stock) | 1,130,497,966 | 954,151,478 |
| | 67,340,067 | 95,693,780 |
| Net income per share after dilution of potential stock | Millions of yen | Millions of yen |
| Adjusted amount of net income (Preferred dividend as the distribution of profits) | 584 | 582 |
| | 584 | 582 |
| Number of common stock increased (Convertible stock whose claim period for the conversion has not yet come) | 663,970,535 Shares | 1,278,306,871 Shares |
| (Bonds with warrant attached) | 622,895,623 | 1,110,914,480 |
| | 41,074,912 | 167,392,391 |

Isuzu Motors Limited

NON-CONSOLIDATED PROFIT AND LOSS

The following information has been prepared in accordance with accounting principles and practices generally accepted in Japan.

(Yen in millions)

| | Current Term FY2006 | Previous Term FY2005 | Change |
|---|------------------------|-------------------------|-----------------|
| Net sales | 917,895 | 880,072 | 37,823 |
| Cost of sales | 753,078 | 728,369 | 24,708 |
| GROSS PROFIT | 164,816 | 151,702 | 13,114 |
| Selling, general and administrative expenses | 111,309 | 91,135 | 20,173 |
| OPERATING PROFIT | 53,506 | 60,566 | △ 7,059 |
| Non-operating income | 19,850 | 5,343 | 14,507 |
| Interest and dividend income | 18,369 | 4,502 | 13,867 |
| Other | 1,481 | 841 | 640 |
| Non-operating Expenses | 9,208 | 12,002 | △ 2,794 |
| Interest expense | 6,144 | 6,740 | △ 595 |
| Other | 3,064 | 5,262 | △ 2,198 |
| WORKING PROFIT | 64,149 | 53,907 | 10,242 |
| Extraordinary profit | 6,184 | 6,099 | 85 |
| Income on sales of PP&E | 100 | 94 | 5 |
| Income on sales of marketable securities | 285 | 5,634 | △ 5,348 |
| Adjustment cost on the joint venture in North America | 4,897 | - | 4,897 |
| Other | 900 | 370 | 530 |
| Extraordinary loss | 23,212 | 37,660 | △ 14,448 |
| Loss on sales of PP&E | 4,974 | 10,725 | △ 5,750 |
| Unrealized holding loss on non-consolidated subsidiaries & affiliates | 1,249 | 17,691 | △ 16,442 |
| Loss on restructuring of Domestic subsidiaries & affiliates | 4,649 | 6,498 | △ 1,848 |
| Dismantlement and other cost on former Kawasaki factory | 5,257 | - | 5,257 |
| Special warranty cost | 3,247 | - | 3,247 |
| Loss on impairment of fixed assets | 1,014 | - | 1,014 |
| Other | 2,819 | 2,745 | 74 |
| PRETAX INCOME | 47,122 | 22,345 | 24,776 |
| Corporation tax | 1,508 | 4,390 | △ 2,882 |
| Corporation tax adjustments | △ 862 | △ 9,064 | 8,201 |
| NET INCOME | 46,476 | 27,019 | 19,457 |
| Income / loss brought forward | 10,522 | △ 75,277 | 85,800 |
| Paid out from capital reserve | - | 50,000 | △ 50,000 |
| Pulled down amount from variance of land revaluation | △ 708 | 11,394 | △ 12,103 |
| UNAPPROPRIATED INCOME / LOSS | 56,291 | 13,136 | 43,154 |

Note: Amounts under millions of yen are omitted in the figures above.

Isuzu Motors Limited
NON-CONSOLIDATED BALANCE SHEET

The following information has been prepared in accordance with
accounting principles and practices generally accepted in Japan.

(Yen in millions)

| | March 31, 2006 | March 31, 2005 | Change |
|--|-------------------|-------------------|-----------------|
| [ASSETS] | | | |
| CURRENT ASSETS | 308,651 | 332,974 | △ 24,322 |
| Cash and cash equivalents | 49,704 | 82,047 | △ 32,343 |
| Trade notes receivable | 906 | 737 | 168 |
| Trade accounts receivable | 149,309 | 141,535 | 7,774 |
| Finished Products | 42,711 | 42,403 | 307 |
| Productive material | 9,305 | 10,712 | △ 1,407 |
| Work in progress | 5,388 | 5,595 | △ 206 |
| Supplies | 5,749 | 4,320 | 1,429 |
| Advance accounts | 2,236 | 1,596 | 640 |
| Prepaid cost | 1,064 | 1,233 | △ 168 |
| Deferred income tax | 28,961 | 27,626 | 1,335 |
| Short-term loans | 7,906 | 10,663 | △ 2,756 |
| Employee loan receivable | 23 | 35 | △ 11 |
| Other accounts receivable | 6,290 | 8,430 | △ 2,140 |
| Other | 1,443 | 1,231 | 211 |
| Allowance for doubtful accounts | △ 2,351 | △ 5,195 | 2,843 |
| FIXED ASSETS | 559,047 | 479,547 | 79,499 |
| Property, plant & equipment | 313,414 | 314,419 | △ 1,004 |
| Buildings | 43,871 | 46,459 | △ 2,587 |
| Structures | 7,893 | 8,585 | △ 691 |
| Machinery & equipment | 42,469 | 44,689 | △ 2,219 |
| Vehicles | 441 | 419 | 22 |
| Tools, furniture and fixtures | 9,931 | 9,732 | 198 |
| Land | 193,582 | 200,688 | △ 7,105 |
| Construction in progress | 15,223 | 3,846 | 11,377 |
| Intangible assets | 5,798 | 4,139 | 1,658 |
| Right of using gas and electricity facilities | 5 | 7 | △ 1 |
| Software | 5,738 | 4,074 | 1,664 |
| Other | 53 | 57 | △ 4 |
| Investments & other assets | 239,834 | 160,988 | 78,845 |
| Marketable securities investment | 33,834 | 26,625 | 7,209 |
| Securities investment of affiliates | 120,010 | 77,616 | 42,394 |
| Investment | 393 | 92 | 300 |
| Investment in affiliates | 9,400 | 14,534 | △ 5,134 |
| Long-term loans | 22 | 67 | △ 45 |
| Long-term loans to employee | 38 | 60 | △ 21 |
| Long-term loans to affiliates | 101,924 | 63,554 | 38,370 |
| Long-term prepaid cost | 569 | 116 | 452 |
| Other | 12,007 | 12,165 | △ 157 |
| Allowance for doubtful accounts | △ 35,645 | △ 31,122 | △ 4,523 |
| Provision for unrealized loss in securities | △ 2,722 | △ 2,722 | - |
| TOTAL ASSETS | 867,698 | 812,521 | 55,176 |

| | March 31, 2006 | March 31, 2005 | Change |
|---|-------------------|-------------------|-----------------|
| [LIABILITIES] | | | |
| CURRENT LIABILITIES | 293,075 | 282,706 | 10,368 |
| Trade notes payable | 27,044 | 30,406 | △ 3,362 |
| Trade accounts payable | 141,008 | 135,563 | 5,444 |
| Short-term borrowings | - | 840 | △ 840 |
| Current payable portion of long-term borrowings | 46,529 | 42,739 | 3,789 |
| Other accounts payable | 8,173 | 7,865 | 307 |
| Income tax payable | 1,247 | 3,751 | △ 2,503 |
| Accrued expenses | 47,165 | 37,331 | 9,833 |
| Prepaid assets | 360 | 2,617 | △ 2,257 |
| Deposits received | 10,126 | 4,103 | 6,022 |
| Deferred revenue | 70 | 94 | △ 24 |
| Accrued warranty cost | 4,345 | 4,139 | 205 |
| Accrued bonus cost | 6,771 | 5,720 | 1,050 |
| Construction related trade notes payable | 84 | 153 | △ 69 |
| Employees' saving deposits | - | 7,332 | △ 7,332 |
| Other | 150 | 47 | 102 |
| LONG-TERM LIABILITIES | 343,333 | 360,461 | △ 17,127 |
| Bonds | 50,000 | 10,000 | 40,000 |
| Bonds with warrant attached | - | 56,000 | △ 56,000 |
| Long-term debt | 193,374 | 204,907 | △ 11,533 |
| Accrued retirement benefits | 35,656 | 33,639 | 2,016 |
| Deferred income tax | 6,105 | 2,694 | 3,411 |
| Deferred income tax related to land revaluation | 54,320 | 49,571 | 4,748 |
| Warranty deposit | 676 | 725 | △ 48 |
| Warranty deposit from affiliates | 3,200 | 2,922 | 277 |
| TOTAL LIABILITIES | 636,409 | 643,168 | △ 6,758 |
| [SHAREHOLDERS' EQUITY] | | | |
| Common stock and preferred stock | 40,644 | 32,617 | 8,027 |
| Additional paid-in capital | 49,855 | 41,882 | 7,972 |
| Capital reserve | 49,855 | 41,882 | 7,972 |
| Retained earnings | 56,291 | 13,136 | 43,154 |
| Unappropriated income | 56,291 | 13,136 | 43,154 |
| Variance of land revaluation | 70,789 | 74,356 | △ 3,567 |
| Unrealized holding gain on securities | 13,899 | 7,478 | 6,421 |
| Treasury stock | △ 190 | △ 118 | △ 71 |
| TOTAL SHAREHOLDERS' EQUITY | 231,289 | 169,353 | 61,935 |
| TOTAL LIABILITIES & SHAREHOLDERS' EQUITY | 867,698 | 812,521 | 55,176 |

Note: Amounts under millions of yen are omitted in the figures above.