

Summary of Consolidated Financial Statements for the 103rd Term (April 1,2004 through March 31,2005)



May 23, 2005

Company name : Isuzu Motors Ltd.
 Stock exchanges on which the shares are listed : Tokyo Stock Exchange in Japan
 Code number : 7202
 Location of the head office : 6-26-1 Minami-oi, Shinagawa, Tokyo
 URL : <http://www.isuzu.co.jp/investor/index.html>
 Representative person : Yoshinori Ida, President
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Date of the meeting of the Board of Directors : May 23, 2005
 for FY2005 annual financial results

1. Results of FY2005 annual period (April 1,2004 through March 31,2005)

<1> Results of consolidated operations

	Net sales		Operating profit		Working profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2005	1,493,567	4.4	87,214	3.2	91,555	12.1	60,037	9.7
FY2004	1,430,339	6.0	84,490	446.4	81,678	-	54,713	-

	Net income per share	Net income per share after dilution of potential stock	Ratio of net income to stockholder's equity	Ratio of working profit to total assets	Ratio of working profit to sales
	Yen	Yen	%	%	%
FY2005	56.64	25.79	44.8	8.2	6.1
FY2004	72.37	20.90	80.4	7.8	5.7

Note 1: Income(loss) attributable to investment in affiliates
 FY2005 15,811 Millions of yen
 FY2004 10,362 Millions of yen

Note 2: Average number of shares issued and outstanding in each period
 Common Stock: FY2005 953,762,418 Shares
 FY2004 755,865,175 Shares

(Refer to attachment for details on Preferred Stock)

Note 3: No change in accounting treatment method.

Note 4: Regarding net sales, operating profit, working profit and net income, percent indications show percentage of changes from the previous term.

<2> Consolidated financial position

	Total assets	Shareholders' equity	Ratio of shareholders' equity	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
FY2005	1,142,580	158,463	13.9	81.53
FY2004	1,077,816	109,753	10.2	11.12

Note 1: Number of shares issued and outstanding at the end of each period
 Common Stock: FY2005 1,072,507,611 Shares
 FY2004 876,106,092 Shares

(Refer to attachment for details on Preferred Stock)

<3> Cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2005	65,531	(7,795)	(26,366)	135,252
FY2004	85,292	(5,668)	(28,997)	102,579

<4> Number of subsidiaries and companies accounted for by the equity method

Consolidated subsidiaries ;	61
Nonconsolidated subsidiaries ;	25
Affiliates ;	46

<5> Change in the scope of consolidation and of the equity method of accounting

Newly included consolidation ;	7
Number of companies newly accounted for by the equity method ;	6
Number of companies excluded from the equity method of accounting ;	15

2.Consolidated forecast for FY2006 (April 1, 2005 through March 31, 2006)

	Net sales	Working profit	Net income
	Millions of yen	Millions of yen	Millions of yen
FY2006	1,540,000	75,000	50,000

Reference : Forecast of Net income per share (yen) 43.35

The financial projection is calculated based on the information available presently. There are possibilities that the actual financial result would differ largely due to the variation of important factors such as supply and demand trend in major markets and foreign exchange rate.

Attachment

1. Average number of shares issued and outstanding in each period

	FY2005	FY2004
Common stock	953,762,418 shares	755,865,175 shares
Preferred Stock		
Class 1 preferred stock	37,500,000	37,500,000
Class 2 preferred stock	31,027,397	37,500,000
Class 3 preferred stock	25,000,000	25,000,000
Class 4 preferred stock	25,000,000	25,000,000

2. Number of shares issued and outstanding at the end of each period

	FY2005	FY2004
Common stock	1,072,507,611 shares	876,106,092 shares
Preferred Stock		
Class 1 preferred stock	37,500,000	37,500,000
Class 2 preferred stock	—	37,500,000
Class 3 preferred stock	25,000,000	25,000,000
Class 4 preferred stock	25,000,000	25,000,000

Note1: In accordance with the resolution of the extraordinary shareholder's meeting held on December 22, 2004,

Class 2 preferred stocks (37,500,000 shares) were mandatory canceled with compensation on January 28, 2005.

Note2: Details on change of number of shares issued in the current period due to exercise of stock acquisition right is as follows

Exercised Date of
Stock Acquisition

Right	Stock Type	Number of Shares issued	Amount added to capital
2004.4.15	Common stock	26,109,660 shares	2,506,527,360 Yen
2004.4.22	Common stock	4,083,299 shares	502,245,777 Yen
2004.10.5	Common stock	15,754,233 shares	2,000,787,591 Yen
2004.10.13	Common stock	15,754,233 shares	2,000,787,591 Yen
2004.10.15	Common stock	19,692,792 shares	2,500,984,584 Yen
2004.10.28	Common stock	7,587,253 shares	1,001,517,396 Yen
2004.11.11	Common stock	7,587,253 shares	1,001,517,396 Yen
2004.11.18	Common stock	7,587,253 shares	1,001,517,396 Yen
2004.12.13	Common stock	3,462,603 shares	502,077,435 Yen
2004.12.22	Common stock	10,814,708 shares	1,503,244,412 Yen
2005.1.11	Common stock	18,024,513 shares	2,505,407,307 Yen
2005.1.17	Common stock	14,419,610 shares	2,004,325,790 Yen
2005.1.21	Common stock	14,419,610 shares	2,004,325,790 Yen
2005.2.24	Common stock	14,903,129 shares	2,011,922,415 Yen
2005.3.29	Common stock	15,313,935 shares	2,006,125,485 Yen
TOTAL	Common stock	195,514,084 shares	25,053,313,725 Yen

3. Calculation for "1. Results of FY2005 annual period"

Net income per share =

$$\frac{\text{Net income} - \text{Accounts not belonging to common stock}}{\text{Average number of common stock issued and outstanding in each period} + \text{Number of common stock increased based on if-converted method of Conversion type participative stock} - \text{Average number of common stock for treasury}}$$

Net income per share after dilution of potential stock =

$$\frac{\text{Net income} - \text{Accounts not belonging to common stock} + \text{Adjusted net income}}{\text{Average number of common shares issued and outstanding in each period} + \text{Number of common stock increased based on if-converted method of "Conversion type participative stock"} + \text{Number of common stock increased based on if-converted method of "Convertible stock which the period for claiming the conversion has not yet come"} - \text{Average number of common stock for treasury}}$$

Shareholders' equity per share =

$$\frac{\text{Total assets} - \text{Number of preferred stocks issued and outstanding at the end of each period} \times \text{Amount per share} - \text{Other accounts not belonging to common stock}}{\text{Number of common stock issued and outstanding at the end of each period} - \text{Average number of common stock for treasury}}$$

4.Calculation for "2.Consolidated forecast for FY2006"

Forecast of net income per share =

$$\frac{\text{Forecast of net income} - \text{Accounts not belonging to common stock}}{\text{Number of common stock issued and outstanding at the end of each period} + \text{Number of Common stock increased based on if-converted method of Conversion type participative stock} - \text{Average number of common stock for treasury}}$$

Isuzu Motors Limited and Subsidiaries

CONSOLIDATED PROFIT AND LOSS STATEMENT

The following information has been prepared in accordance with accounting principles and practices generally accepted in Japan

(Yen in millions)

	Current Term FY2005	Previous Term FY2004	Change
Net sales	1,493,567	1,430,339	63,228
Cost of sales	1,268,483	1,214,763	53,720
GROSS PROFIT	225,083	215,576	9,507
Selling, general and administrative expenses	137,869	131,085	6,784
OPERATING PROFIT	87,214	84,490	2,723
Non-operating income	23,200	16,509	6,691
Interest and dividend income	3,002	2,370	632
Amortization of consolidated adjustment account	53	—	53
Equity in income of unconsolidated subsidiaries & affiliates	15,811	10,362	5,449
Other	4,332	3,777	555
Non-operating expenses	18,860	19,322	△ 462
Interest expense	12,564	13,116	△ 552
Other	6,295	6,205	90
WORKING PROFIT	91,555	81,678	9,876
Extraordinary profit	10,363	9,040	1,323
Income on sales of PP&E	3,211	2,893	318
Income on sales of marketable securities	5,807	5,488	318
Other	1,345	659	686
Extraordinary loss	33,151	35,361	△ 2,209
Loss on sales of PP&E	15,589	10,758	4,830
Unrealized holding loss on non-consolidated subsidiaries & affiliates	6,056	5,333	723
Loss on sales of marketable securities	507	1,963	△ 1,456
Affiliates in North America adjustments	—	7,785	△ 7,785
Loss on restructuring of Domestic subsidiaries & affiliates	5,573	—	5,573
Other	5,424	9,519	△ 4,095
PRETAX INCOME	68,767	55,357	13,410
Corporation tax	14,648	7,828	6,820
Corporation tax adjustments	△ 8,403	△ 7,905	△ 497
Minorities interest in consolidated subsidiaries	2,484	720	1,763
NET INCOME	60,037	54,713	5,323

Note: Amounts under millions of yen are omitted in the figures above.

Isuzu Motors Limited and Subsidiaries
CONSOLIDATED BALANCE SHEET

The following information has been prepared in accordance with
accounting principles and practices generally accepted in Japan

(Yen in millions)

	March 31, 2005	March 31, 2004	Change
[ASSETS]			
CURRENT ASSETS	568,215	497,651	70,564
Cash on cash equivalents	139,357	113,315	26,042
Trade notes and accounts receivable	248,744	216,934	31,810
Inventories	124,526	112,938	11,588
Deferred income tax	28,480	27,651	829
Other	32,162	31,618	543
Allowance for doubtful accounts	△ 5,055	△ 4,806	△ 249
FIXED ASSETS	574,364	580,165	△ 5,800
Property, plant & equipment	458,613	449,131	9,482
Buildings and structures	101,980	100,196	1,784
Machinery & equipment	67,634	56,103	11,531
Land	267,868	273,639	△ 5,771
Construction in progress	7,473	7,956	△ 483
Other	13,656	11,234	2,421
Intangible assets	7,666	6,713	953
Consolidated adjustment account	—	271	△ 271
Other	7,666	6,442	1,224
Investments & other assets	108,084	124,321	△ 16,236
Securities-Investment	65,339	62,474	2,864
Long-term loans receivable	22,291	27,409	△ 5,118
Deferred income tax	8,576	8,484	92
Other	32,859	38,847	△ 5,987
Allowance for doubtful accounts	△ 20,983	△ 12,895	△ 8,087
TOTAL ASSETS	1,142,580	1,077,816	64,763

(Yen in millions)

	March 31, 2005	March 31, 2004	Change
[LIABILITIES]			
CURRENT LIABILITIES	541,918	643,948	△ 102,029
Trade notes and accounts payable	278,511	268,206	10,304
Short-term borrowings	151,513	256,762	△ 105,248
Commercial paper	—	1,800	△ 1,800
Current maturities of bonds	—	15,000	△ 15,000
Income tax payable	10,588	6,501	4,086
Accrued expenses	43,690	33,240	10,449
Accrued bonus cost	10,354	9,210	1,144
Accrued warranty cost	2,812	3,910	△ 1,098
Deposits received	11,206	12,824	△ 1,618
Other	33,241	36,491	△ 3,249
LONG-TERM LIABILITIES	428,009	320,982	107,027
Bonds	12,634	—	12,634
Bonds with warrant attached	56,000	6,000	50,000
Long-term debt	228,956	173,102	55,854
Deferred income tax	4,693	5,016	△ 323
Deferred income tax related to land revaluation	49,571	57,167	△ 7,596
Accrued retirement and severance benefits	60,057	60,284	△ 227
Long-term deposits received	2,390	2,444	△ 53
Consolidated adjustment account	93	—	93
Other	13,612	16,966	△ 3,354
TOTAL LIABILITIES	969,928	964,930	4,997
[MINORITY INTEREST]			
Minority Interest	14,188	3,132	11,055
[SHAREHOLDERS' EQUITY]			
Common stock and preferred stock	32,617	67,564	△ 34,946
Capital surplus	42,435	67,461	△ 25,025
Retained earnings	10,460	△ 111,058	121,519
Variance of land revaluation	77,791	90,485	△ 12,694
Unrealized holding gain on securities	8,324	7,518	806
Foreign currency translation adjustment	△ 12,946	△ 12,049	△ 896
Treasury stock	△ 220	△ 168	△ 51
TOTAL SHAREHOLDERS' EQUITY	158,463	109,753	48,710
TOTAL LIABILITIES & MINORITY INTEREST & SHAREHOLDERS' EQUITY	1,142,580	1,077,816	64,763

Note: Amounts under millions of yen are omitted in the figures above.

Isuzu Motors Limited and Subsidiaries

Consolidated Statement of Retained Earning

The following information has been prepared in accordance with
accounting principles and practices generally accepted in Japan.

(Unit : Millions of Yen)

		Current Term FY2005	Previous Term FY2004	Change
(Capital Surplus)				
I	Capital surplus at beginning of period	67,461	131,850	△ 64,388
II	Capital surplus increase	24,974	11,980	12,993
	Exercise of stock acquisition right	24,946	11,980	12,966
	Gain on disposal of treasury stocks	27	—	27
III	Capital surplus deduct	50,000	76,369	△ 26,369
	Recovery of loss	50,000	76,369	△ 26,369
IV	Capital surplus at end of period	42,435	67,461	△ 25,025
(Retained earnings)				
I	Retained earnings at beginning of period	△ 111,058	△ 242,546	131,487
II	Increase in retained earnings	122,602	131,633	△ 9,031
	Increases of retained earnings caused by companies excluded from consolidation	—	203	△ 203
	Increases of retained earnings caused by companies excluded from the equity method	—	277	△ 277
	Increases of retained earnings caused by companies newly included consolidation	—	48	△ 48
	Increases of retained earnings caused by companies newly applied to the equity method	—	21	△ 21
	Reversal of land revaluation	12,565	—	12,565
	Reduction of capital reserve	50,000	76,369	△ 26,369
	Net income	60,037	54,713	5,323
III	Decrease in retained earnings	1,083	145	937
	Decreases of retained earnings caused by companies excluded from consolidation	867	—	867
	Increases of retained earnings caused by companies newly applied to the equity method	30	—	30
	Decreases of retained earnings caused by companies excluded from the equity method	170	—	170
	Loss on disposal of treasury stocks	—	117	△ 117
	Directors' bonus	15	8	6
	Reversal of land revaluation	—	19	△ 19
IV	Retained earnings at end of period	10,460	△ 111,058	121,519

Note: Amounts under millions of yen are omitted in the figures above.

Isuzu Motors Limited and Subsidiaries
CONSOLIDATED STATEMENTS OF CASH FLOWS
The following information has been prepared in accordance with
accounting principles and practices generally accepted in Japan

	Current Term FY2005	Previous Term FY2004	Change
I Cash Flows from Operating Activities			
Net Income before taxation	68,767	55,357	13,410
Depreciation and amortization	27,224	27,261	△ 36
Amortization of consolidated adjustment account	△ 53	140	△ 194
Equity in loss (gain) of unconsolidated subsidiaries and affiliates	△ 15,811	△ 10,362	△ 5,449
Increase (decrease) in accrued retirement benefits	△ 2,209	2,591	△ 4,800
Increase (decrease) in accrued warranty cost	△ 1,098	648	△ 1,747
Increase (decrease) in accrued bonus cost	1,032	2,394	△ 1,362
Increase (decrease) in allowance for doubtful accounts	8,361	△ 5,245	13,607
Interest and dividend income	△ 3,002	△ 2,370	△ 632
Other interest payment	12,564	13,116	△ 552
Gain on sales of property, plant and equipment	△ 3,211	△ 2,893	△ 318
Loss on sales of property, plant and equipment	15,589	10,758	4,830
Loss (gain) on sales of marketable securities	△ 5,300	△ 3,524	△ 1,776
Loss on adjustment of affiliated company	-	241	△ 241
Other extraordinary loss	1,409	1,186	223
Decrease (increase) in accounts receivable and others	△ 31,466	△ 17,293	△ 14,173
Decrease (increase) in inventory	△ 8,836	△ 6,852	△ 1,984
Decrease (increase) in other current assets	△ 2,504	9,622	△ 12,126
Increase (decrease) in notes and accounts payable	17,721	26,724	△ 9,002
Increase (decrease) in accrued expenses	12,841	△ 4,359	17,201
Increase (decrease) in deposits received	△ 1,449	△ 2,127	677
Increase (decrease) in other liabilities	△ 2,243	4,010	△ 6,254
Others	△ 1,844	△ 441	△ 1,402
(Sub Total)	86,481	98,584	△ 12,103
Interest and dividend income (Cash base)	3,112	2,646	465
Interest paid (Cash base)	△ 12,511	△ 13,105	594
Tax paid and others	△ 11,550	△ 2,831	△ 8,718
Sub Total	65,531	85,292	△ 19,761
II Cash Flows from Investing Activities			
Payments for marketable securities	△ 2,204	△ 3,672	1,467
Proceeds from sales of marketable securities	11,319	11,333	△ 14
Payments for property, plant and equipment	△ 44,645	△ 30,394	△ 14,250
Proceeds from sales of property, plant and equipment	16,865	15,752	1,113
Payments for long-term loans	△ 4,105	△ 4,805	699
Proceeds from long-term loans	4,955	3,905	1,050
Decrease (increase) in short-term loans	1,289	△ 1,833	3,122
Increase (decrease) in leasing receivables held by foreign financial subsidiaries	396	3,023	△ 2,626
Increase (decrease) in fixed deposits	7,046	301	6,744
Others	1,286	721	565
Sub Total	△ 7,795	△ 5,668	△ 2,127
III Cash Flows from Financing Activities			
Decrease (increase) in short-term borrowings	△ 88,374	△ 49,074	△ 39,299
Increase in commercial paper	3,200	7,500	△ 4,300
Decrease in commercial paper	△ 5,000	△ 5,700	700
Proceeds from long-term debt	275,789	78,655	197,133
Payments for long-term debt	△ 249,544	△ 76,834	△ 172,709
Increase in bonds	12,650	-	12,650
Decrease in bonds	△ 15,000	△ 15,500	500
Increase in bonds with warrant attached	100,000	30,000	70,000
Decrease in preferred stock	△ 60,000	-	△ 60,000
Proceeds from minority	-	1,967	△ 1,967
Proceeds from treasury stock	37	25	11
Payments for treasury stock	△ 79	△ 24	△ 54
Others	△ 44	△ 12	△ 32
Sub Total	△ 26,366	△ 28,997	2,631
IV Effects of Exchange Rate Changes on Cash and Cash Equivalents	△ 256	△ 1,061	805
V Increase in Cash and Cash Equivalent	31,112	49,564	△ 18,452
VI Cash and Cash Equivalents at Beginning of the Year	102,579	52,951	49,628
VII Increase in Cash and Cash Equivalent from the Addition of Consolidated Companies	1,560	63	1,496
VIII Cash and Cash Equivalents at End of the Year	135,252	102,579	32,672

(1)Geographical Segment Information

Current Term (Apr.1,2004 through Mar.31,2005)

(Yen in millions)

	Japan	North America	Asia	Other	Total	Eliminations	Consolidated
Sales and Operating profit							
Total sales							
Sales to third parties	971,729	195,917	292,903	33,016	1,493,567	-	1,493,567
Interarea sales and transfers	116,132	4,970	3,694	176	124,974	△ 124,974	-
Total sales	1,087,862	200,888	296,598	33,192	1,618,542	△ 124,974	1,493,567
Operating expenses	1,014,931	201,117	282,516	31,870	1,530,436	△ 124,083	1,406,353
Operating profit	72,931	△ 229	14,082	1,322	88,106	△ 891	87,214
Assets	963,719	56,879	125,541	14,426	1,160,567	△ 17,986	1,142,580

Previous Term (Apr.1,2003 through Mar.31,2004)

	Japan	North America	Asia	Other	Total	Eliminations	Consolidated
Sales and Operating profit							
Total sales							
Sales to third parties	973,239	223,928	207,285	25,887	1,430,339	-	1,430,339
Interarea sales and transfers	91,753	11,458	2,793	73	106,079	△ 106,079	-
Total sales	1,064,992	235,386	210,078	25,960	1,536,418	△ 106,079	1,430,339
Operating expenses	987,791	236,075	203,803	24,561	1,452,232	△ 106,383	1,345,848
Operating profit	77,201	△ 688	6,274	1,399	84,186	304	84,490
Assets	958,803	57,216	71,045	11,670	1,098,736	△ 20,919	1,077,816

1. This segmentation is based on the geographical area.

2. Major countries or areas included

(1) North America---USA

(2) Asia---Singapore, China, Philippines, Thailand

(3) Other---Australia

(2)Overseas Sales

Current Term (Apr.1,2004 through Mar.31,2005)

(Yen in millions)

	North America	Asia	Other	Total
1 Overseas sales	213,901	374,172	279,744	867,818
2 Consolidated sales	-	-	-	1,493,567
3 Overseas sales per Consolidated net sales	% 14.3	% 25.1	% 18.7	% 58.1

Previous Term (Apr.1,2003 through Mar.31,2004)

	North America	Asia	Other	Total
1 Overseas sales	251,563	336,217	215,194	802,975
2 Consolidated sales	-	-	-	1,430,339
3 Overseas sales per Consolidated net sales	% 17.6	% 23.5	% 15.0	% 56.1

- 1.This segmentation is based on the geographical area.
2. Major countries or areas included
 - (1) North American---USA
 - (2) Asia---China, Thailand, Indonesia, The Philippines
 - (3) Other---UK, Germany, Spain, Chile, South Africa, Australia
- 3.Overseas sales is sales outside of Japan by the Company and consolidated subsidiaries.
- 4.Amounts under millions of yen are omitted in the figures above.