Aug-5-2022 Corporate Planning Isuzu Motors Limited

FY2023 First-Quarter Supplement Material

- April 1 2022 through June 30 2022 -

Unit: JPY in billion

Fraction less than half omitted

				Volume in the	usand units	
FY2022-1Q				FY2023 Forecast		
(April ' 21 to June	'21)	(April ' 22 to June '	22)	(April ' 22 to March ' 23)		
529.6	61.7%	688.2	29.9%	3,000.0	19.3%	
172.4	3.3%	207.6	20.4%	1,000.0	13.9%	
357.2	122.6%	480.6	34.6%	2,000.0	22.2%	
59.3	(–)	54.8	-7.7%	200.0	6.8%	
11.2%		8.0%		6.7%		
62.2	(–)	58.8	-5.4%	210.0	0.8%	
11.7%		8.5%		7.0%		
46.4	(–)	36.1	-22.4%	127.0	0.6%	
8.8%		5.2%		4.2%		
		Profit increase due to:		Profit increase due to:		
		Sales / Model mix	11.5	Sales / Model mix	63.0	
		Price Realization	3.0	Price Realization	40.0	
		FX	15.5	FX	40.0	
	/	Cost Reduction				
		Activity	5.0	Activitv	20.0	
		Profit decrease due to:		Profit decrease due to:		
		Steel, Oil Price etc. Fluctuations	-27.0	Steel, Oil Price etc. Fluctuations	-105.0	
		Depreciation	-2.2	Depreciation	-7.7	
		Fixed Cost Fluctuations, Others	-10.3	Fixed Cost Fluctuations, Others	-37.5	
JPY 109/US	\$	JPY 130/US \$		JPY 120/US \$		
11.1	-29.0%	18.5	66.7%	109.0	39.0%	
17.0	6.9%	19.2	12.8%	83.0	10.2%	
18.9	-2.4%	27.6	46.1%	119.0	13.6%	
		•Sales growth/Profit decline. •Highest 1Q sales ever.		•Record high sales and incomes.		
13	2.7%	10	-26.5%	57	5.0%	
115	141.1%	138	20.0%	628	19.5%	
129	111.5%	148	15.2%	685	18.1%	
17	19.4%	11	-34.8%	70	8.4%	
62	<u>90.1</u> %	66	7.3%	294	5.6%	
85	180.5%	100	17.7%	438	15.7%	
	(April ' 21 to June) 529.6 172.4 357.2 59.3 11.2% 62.2 11.7% 46.4 8.8% JPY 109/US 11.1 17.0 18.9 113 115 129 17	(April ' 21 to June ' 21) 529.6 61.7% 172.4 3.3% 357.2 122.6% 59.3 (-) 11.2% 62.2 62.2 (-) 11.7% 46.4 46.4 (-) 8.8% 0 11.1 -29.0% 17.0 6.9% 18.9 -2.4% 115 141.1% 129 111.5% 17 19.4% 62 90.1%	(April '21 to June '21) (April '22 to June ' 529.6 61.7% 688.2 172.4 3.3% 207.6 357.2 122.6% 480.6 59.3 (-) 54.8 11.2% 8.0% 62.2 (-) 58.8 11.7% 8.5% 46.4 (-) 36.1 8.8% 5.2% Profit increase due to: Sales / Model mix Price Realization FX Cost Reduction Activity Profit decrease due to: Steel, Oil Price etc. Fluctuations Depreciation Fixed Cost Fluctuations, Others Depreciation JPY 109/US \$ JPY 130/US \$ 11.1 -29.0% 18.5 17.0 6.9% 19.2 18.9 -2.4% 27.6 * Sales growth/Profit dece Highest 1Q sales ever. 13 2.7% 10 115 141.1% 138 129 111.5% 148 17 <td>(April '21 to June '21) (April '22 to June '22) 529.6 61.7% 688.2 29.9% 172.4 3.3% 207.6 20.4% 357.2 122.6% 480.6 34.6% 59.3 (-) 54.8 -7.7% 11.2% 8.0% 62.2 (-) 58.8 -5.4% 11.7% 8.5% 46.4 (-) 36.1 -22.4% 8.8% 5.2% Profit increase due to: Sales / Model mix 11.5 9.8% 5.2% Profit decrease due to: Sales / Model mix 11.5 9.7 7.7 10.5 Cost Reduction 5.0 9.7 7.7 10.5 5.0 9.7 7.6 46.1% 5.0 9.7 12.0 1.1 -2.2 9.7 10.7 0.0 -2.2 11.1 -29.0% 18.5 66.7% 11.1 -29.0% 18.5 66.7% 11.1 -24% 27.6 46.1%</td> <td>FY2022-1Q (April '21 to June '21) FY2023-1Q (April '22 to June '22) FY2023 Forecast (April '22 to March '2 529.6 61.7% 688.2 29.9% 3,000.0 172.4 3.3% 207.6 20.4% 1,000.0 357.2 122.6% 480.6 34.6% 2,000.0 11.2% 8.0% 6.7% 200.0 11.2% 8.0% 6.7% 200.0 11.7% 8.5% 7.0% 36.1 -22.4% 46.4 (-) 36.1 -22.4% 127.0 8.8% Profit increase due to: Sales / Model mix 11.5 Sales / Model mix 11.5 Sales / Model mix Price Realization FX 15.5 FX Cost Reduction Activity 5.0 Depreciation -27.0 Steel, Oil Price etc. Fluctuations -27.0 Fixed Cost Fluctuations. Others -10.3 Thit etcase due to: Steel, Oil Price etc. -10.3 Thit etcase due to: Steel, Oil Price etc. Fluctuations. Others -10.3 JPY 109/US \$</td>	(April '21 to June '21) (April '22 to June '22) 529.6 61.7% 688.2 29.9% 172.4 3.3% 207.6 20.4% 357.2 122.6% 480.6 34.6% 59.3 (-) 54.8 -7.7% 11.2% 8.0% 62.2 (-) 58.8 -5.4% 11.7% 8.5% 46.4 (-) 36.1 -22.4% 8.8% 5.2% Profit increase due to: Sales / Model mix 11.5 9.8% 5.2% Profit decrease due to: Sales / Model mix 11.5 9.7 7.7 10.5 Cost Reduction 5.0 9.7 7.7 10.5 5.0 9.7 7.6 46.1% 5.0 9.7 12.0 1.1 -2.2 9.7 10.7 0.0 -2.2 11.1 -29.0% 18.5 66.7% 11.1 -29.0% 18.5 66.7% 11.1 -24% 27.6 46.1%	FY2022-1Q (April '21 to June '21) FY2023-1Q (April '22 to June '22) FY2023 Forecast (April '22 to March '2 529.6 61.7% 688.2 29.9% 3,000.0 172.4 3.3% 207.6 20.4% 1,000.0 357.2 122.6% 480.6 34.6% 2,000.0 11.2% 8.0% 6.7% 200.0 11.2% 8.0% 6.7% 200.0 11.7% 8.5% 7.0% 36.1 -22.4% 46.4 (-) 36.1 -22.4% 127.0 8.8% Profit increase due to: Sales / Model mix 11.5 Sales / Model mix 11.5 Sales / Model mix Price Realization FX 15.5 FX Cost Reduction Activity 5.0 Depreciation -27.0 Steel, Oil Price etc. Fluctuations -27.0 Fixed Cost Fluctuations. Others -10.3 Thit etcase due to: Steel, Oil Price etc. -10.3 Thit etcase due to: Steel, Oil Price etc. Fluctuations. Others -10.3 JPY 109/US \$	

*The above shipment vol. include that of UD Trucks. However, FY2022-1st Quarter does not reflect UD Trucks' performance.

<the (location="" geographical="" of="" se<="" second="" th="" the=""><th>(</th><th>Billions of yen)</th></the>	(Billions of yen)				
FY2023-1Q (April ' 22 to June ' 22)	Japan	Asia	Others	Total	Consl. adj.	<u>Consolidated</u>
Total sales	409.3	313.0	158.5	880.8	-192.6	688.2
Operating income	13.2	35.5	6.3	55.0	-0.2	54.8
FY2022-1Q (April '21 to June '21)	Japan	Asia	Others	Total	Consl. adj.	Consolidated
Total sales	342.6	224.3	115.8	682.8	-153.1	529.6
Operating income	31.4	24.1	4.9	60.4	-1.1	59.3

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FY2023 First-Quarter Supplement Material - April 1 2022 through June 30 2022 -

[Total Shipment Volume Detail]

CV sales Vol by Region	FY21 1Q	①FY22 1Q	②FY23 1Q	2-1	LCV sales Vol by Region	FY21 1Q	①FY22 1Q	②FY23 1Q	2-1
Japan	14.6	15.7	9.2	▲ 6.4	Thailand	11.9	37.1	48.0	+10.
North America	4.4	7.4	5.7	▲ 1.7	China	2.7	5.0	2.7	▲2.
China	8.8	9.6	6.9	▲2.6	Thai Shipment	1.1	3.1	0.8	▲2.
Asia	7.3	18.3	23.2	+4.9	Japan Shipment	1.6	1.9	1.9	▲0.
Indonesia	1.5	4.9	7.9	+3.0	Asia	1.3	3.5	5.0	+1.
Philippines	0.4	2.3	2.7	+0.4	Indonesia Thai Shipment	0.1	0.1	0.2	+0.
Thailand	1.4	2.7	5.7	+3.1	Indonesia Japan Shipment	0.0	0.0	0.0	+0.0
Viet Nam	2.8	3.3	3.2	▲0.1	Philippines	0.5	1.1	1.2	+0.
Malaysia	0.1	1.2	1.8	+0.5	India	0.4	0.8	0.8	+0.
Other	1.1	3.9	1.9	▲2.0	Viet Nam	0.0	0.3	0.2	▲0.
Europe	0.9	4.3	2.7	▲ 1.5	Malaysia	0.2	0.9	2.1	+1.
Russia	0.2	1.0	0.0	▲1.0	Other	0.1	0.3	0.4	+0.
Ukraine	0.0	0.1	0.0	▲ 0.1	Europe	0.0	2.6	3.6	+1.
Turkey	0.2	0.8	0.6	▲0.2	Russia	0.0	0.1	0.0	▲0.
Italy	0.5	2.2	1.2	▲1.0	U.K	0.0	0.6	1.0	+0.
Other	0.0	0.1	1.0	+0.8	Turkey	0.0	0.0	0.5	+0.
Mid/South America	2.7	5.2	8.9	+3.7	Italy	0.0	0.9	1.0	+0.0
Chile	0.1	0.4	1.1	+0.7	Other	0.0	1.0	1.0	+0.
Colombia	1.0	1.0	3.1	+2.0	Mid/South America	0.8	2.2	4.7	+2
Ecuador	0.2	0.4		+0.5	Chile	0.0	0.1		▲0.
Venezuela	0.0	0.0		+0.0	Colombia	0.1	0.0		+0.
Mexico	0.4	1.2		+0.1	Ecuador	0.0			+0.
Peru	0.2	0.5		+0.5	Other	0.7	0.9		+1.
Other	0.8	1.7		▲0.2	Mid East	4.4	5.2		
Mid East	2.4	5.3	₩₩	+1.2	Saudi Arabia	3.7	3.6		+3.
Saudi Arabia	0.6	2.4	d	+1.4	UAE	0.1	0.0		+0.2
UAE	0.2	0.3		+0.1	Oman	0.2	0.2		+0.2
Oman	0.2	0.3	11 11	+0.1	Other	0.4			+0.3
Other	1.4	2.4	11 11	▲0.4	Africa	6.8			▲1.:
Africa	3.2	6.3	₩₩	▲0.9	Egypt	3.5			▲2.
Egypt	1.9	3.0	∦∦	▲1.3	South Africa	2.2	6.2		+1.0
South Africa	0.2	1.0		▲0.2	Other	1.1	1.5		▲0.8
Kenya	0.4	0.9	11 11	+0.2	Oceania	2.4			▲1.
Algeria	0.0	0.0	11 11	+0.0	Australia	2.2	9.2		▲ 1.3
Other	0.7	1.3		+0.3	Other	0.2			▲ 0.4
Oceania	2.8	3.5	∥₽	+1.4	Other	0.0			+0.
Australia	2.5	2.9	II −−−− II	+1.3	Grand Total	30.3			+15.
Other	0.3	0.6		+0.1		00.0	00.1	100.2	. 10.
Export Total	32.5	59.8	∦∦	+4.4					
Grand Total	47.1	75.4	╠─────┣	▲2.0	UDT CV sales Vol	FY21	①FY22	②FY23 1Q	2-1
				Japan	1Q -	1Q 1.9	-	+0.	
					Thailand	_	0.3		▲ 0.
					Indonesia	_	0.1		+0.
					South Africa	_	0.8		+0.
			Australia	_	0.3		+0.		
					Other	_	0.6		▲ 0.
					UDT Total	_	3.9		+0.