

Corporate Data and Stock Information

Subsidiaries and Affiliates

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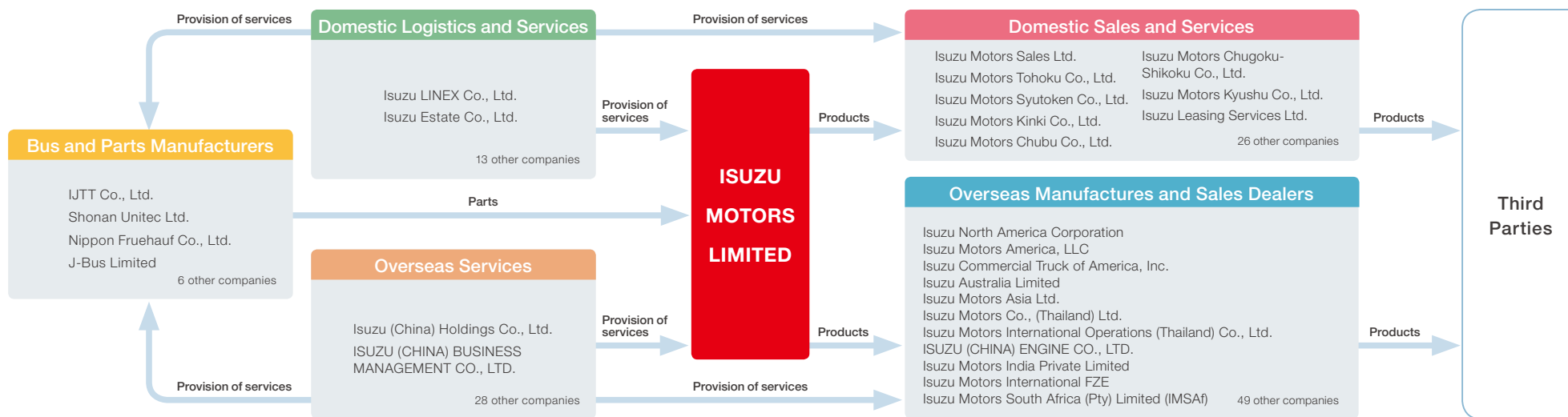
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Principal Subsidiaries and Affiliates

88 consolidated subsidiaries, 50 equity-method affiliates (as of March 2021)



Principal Domestic Subsidiaries and Affiliates

	Company name	Address	Equity stake	Businesses
C	Isuzu Motors Sales Ltd.	Tokyo, Japan	75%	Sales of trucks, buses, and other products
C	Isuzu Motors Tohoku Co., Ltd.	Miyagi, Japan	75%	Sales and repair of commercial vehicles and buses
C	Isuzu Motors Syutoken Co., Ltd.	Tokyo, Japan	75%	Sales and repair of commercial vehicles and buses
C	Isuzu Motors Chubu Co., Ltd.	Aichi, Japan	75%	Sales and repair of commercial vehicles and buses
C	Isuzu Motors Kinki Co., Ltd.	Osaka, Japan	75%	Sales and repair of commercial vehicles and buses
C	Isuzu Motors Chugoku-Shikoku Co., Ltd.	Hiroshima, Japan	75%	Sales and repair of commercial vehicles and buses
C	Isuzu Motors Kyushu Co., Ltd.	Fukuoka, Japan	75%	Sales and repair of commercial vehicles and buses
C	Isuzu Leasing Services Ltd.	Tokyo, Japan	75%	Commercial vehicle leasing, commercial vehicle maintenance contract services
C	IJTT Co., Ltd.	Kanagawa, Japan	43.25%	Manufacture of automobile parts and engines
C	Isuzu LINEX Co., Ltd.	Tokyo, Japan	100%	Warehousing and transportation
E	J-Bus Limited	Ishikawa, Japan	50%	Manufacture and sales of buses
E	Nippon Fruehauf Co., Ltd.	Kanagawa, Japan	34%	Manufacture of trailers, automobile chassis, and shipping containers

C Consolidated Subsidiaries
E Equity Method Affiliates

Principal Overseas Subsidiaries and Affiliates

	Company name	Address	Equity stake	Businesses
C	Isuzu Motors Asia Ltd. (IMA)	Republic of Singapore	100%	Import and sales of parts for vehicle production within ASEAN region
C	Isuzu Motors International Operations (Thailand) Co., Ltd. (IMIT)	The Kingdom of Thailand	70%	Export of pickup trucks
C	Isuzu Motors Co., (Thailand) Ltd. (IMCT)	The Kingdom of Thailand	71.15%	Manufacture of commercial vehicles and pickup trucks; export and wholesale of vehicles, components and parts
C	Isuzu Engine Manufacturing Co., (Thailand) Ltd. (IEMT)	The Kingdom of Thailand	98.56%	Manufacture and sales of diesel engines
C	ISUZU (CHINA) ENGINE CO., LTD. (ICEC)	The People's Republic of China	50.61%	Manufacture of engine parts, assembly of vehicles and engine parts
C	Isuzu Motors India Private Limited (IMI)	Republic of India	62%	Import, assembly, and wholesale of pickup trucks and derivatives
C	Isuzu North America Corporation (INAC)	United States of America	100%	General management and indirect/administration operations for subsidiaries in North America; import and wholesale of commercial vehicles and spare parts; import and assembly of production parts
C	Isuzu Motors America, LLC (ISZA)	United States of America	100%	Import and sales of industrial engines and spare parts
C	Isuzu Commercial Truck of America, Inc. (ICTA)	United States of America	80%	General management of commercial vehicle business in North America; import and wholesale of commercial vehicles and spare parts; import and supply of components
C	Isuzu Australia Limited (IAL)	Commonwealth of Australia	100%	Import, sales and service of commercial vehicles, parts, and engines
C	Isuzu Motors International FZE (IIF)	United Arab Emirates	100%	New vehicle sales and promotion of lifecycle business; spare part sales and after-sales training; back-office support for Isuzu affiliates in the Middle East and Africa
C	Isuzu Motors South Africa (Pty) Limited (IMSAf)	Republic of South Africa	100%	Production and sales of commercial vehicles, buses, and light commercial vehicles for South Africa and neighboring countries
E	Qingling Motors Co., Ltd.	The People's Republic of China	20%	Manufacture and sales of commercial vehicles, pickup trucks, and SUVs
E	P.T. Isuzu Astra Motor Indonesia (IAMI)	Republic of Indonesia	50%	Assembly and sales of commercial vehicles
E	DMAX, Ltd.	United States of America	40%	Manufacture and sales of diesel engines
E	General Motors Egypt S.A.E. (GME)	Arab Republic of Egypt	21.84%	Assembly and sales of passenger vehicles and light commercial vehicles

Corporate Data and Stock Information



Head Office



Fujisawa Plant



Tochigi Plant

Corporate Data

Company Name	ISUZU MOTORS LIMITED
Head Office	6-26-1 Minami-Oi, Shinagawa-ku, Tokyo 140-8722 Japan Tel.: 81-3-5471-1141 (Direct to General Affairs & HR Dept.)
President and Representative Director	Masanori Katayama
Date of Established	April 9, 1937
Paid-in Capital	40.644 billion yen (As of March 31, 2021)
Employees	36,224 (Consolidated) / 8,149 (Non-consolidated) (As of March 31, 2021)
Major Products	Heavy-, medium- and light-duty trucks, Buses, Vehicle & industrial diesel engines
Net Sales	Consolidated: 1,908,150 million yen. Non-consolidated: 922,628 million yen (Fiscal year ending March)
Operating Income	95,732 million yen (Consolidated, fiscal year ending March)
Profit before Extraordinary Items	104,265 million yen (Consolidated, fiscal year ending March)
Profit Attributable to Owners of the Parent	42,708 million yen (Consolidated, fiscal year ending March)
Number of Consolidated Subsidiaries	88 companies (Fiscal year ending March)

Common Stock and Number of Shareholders (As of March 31, 2021)

Common Stock	
Shares Authorized	1,700,000,000
Shares Issued	777,442,069
Number of Shareholders	40,898

Major Shareholders (As of March 31, 2021)

Common Stock	Number of shares held (in thousands)	Percentage of ownership (%)
Mitsubishi Corporation	63,633	8.62
The Master Trust Bank of Japan, Ltd. (Trust Account)	60,151	8.15
ITOCHU AUTOMOBILE INVESTMENT L.L.C.	52,938	7.17
Custody Bank of Japan, Ltd. (Trust Account)	37,719	5.11
Mizuho Bank, Ltd.	15,965	2.16
National Mutual Insurance Federation of Agricultural Cooperatives	12,650	1.71
SSBTC CLIENT OMNIBUS ACCOUNT	12,591	1.71
JP MORGAN CHASE BANK 385632	12,336	1.67
THE BANK OF NEW YORK MELLON 140044	11,366	1.54
STATE STREET BANK AND TRUST COMPANY 505103	9,830	1.33

Note: 1. The Percentage of ownership shares are calculated by deducting treasury stock (39,001,520 shares).

Of this treasury stock, 39,000,000 shares were disposed of through the execution of a third-party allotment to TOYOTA MOTOR CORPORATION on April 9, 2021.

Moreover, the number of shares in treasury stock does not include shares held in trust whose beneficiaries are directors, etc.

2. The Percentage of ownership is calculated after deducting treasury stock.

In addition, the number of shares are rounded down to the nearest thousand.

3. The number of shares are rounded down to the nearest thousand.

Transfer Agent

Mitsubishi UFJ Trust and Banking Corporation
4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8212, Japan