

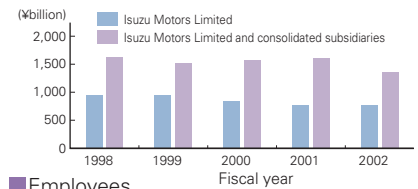
# Corporate Outline and Environmental Accounting

## Corporate Outline

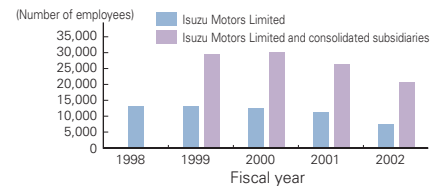
### Isuzu Motors Limited

President : Yoshinori Ida  
 Headquartered at : 6-26-1 Minami-oi, Shinagawa-ku, Tokyo 140-8722 Japan  
 Established : April 9, 1937  
 Capital : ¥ 55.5 billion (as of March 31, 2003)  
 Business Operations : Manufacture, sales and service of motor vehicles, internal combustion engines, and their parts  
 Sales : ¥760.6 billion for Isuzu Motors Limited, ¥1,349.4 billion for Isuzu Motors Limited and consolidated subsidiaries (for the period ended March 2003)  
 Ordinary Profit : ¥4.8 billion for Isuzu Motors Limited, ¥ -4.2 billion for Isuzu Motors Limited and consolidated subsidiaries (for the period ended March 2003)  
 Number of vehicles sold : 232,864 (59,723 sold in Japan, 173,141 exported) (for the period ended March 2003)  
 Product Lineup : Heavy to light-duty trucks, buses, sport-utility vehicles, engines and components  
 Employees : 7,634 for Isuzu Motors Limited, 20,690 for Isuzu Motors Limited and consolidated subsidiaries (as of March 31, 2003)  
 Offices and Plants : Head office, Fujisawa Plant, Tochigi Plant, Kawasaki Plant

### Sales



### Employees



## Environmental Accounting

### Environmental Accounting for Fiscal 2002

Environmental accounting, which provides data on costs and benefits of activities, offers important indicators to help promote effective and sustainable activities to protect the environment as well as business operations. Isuzu uses environmental accounting as a tool to provide information about our environmental activities to our customers and shareholders through Isuzu Environmental Reports, and to assist management decisions that will help us accomplish our environmental objectives and goals. Our next step in this process will be to improve the accuracy of environmental accounting and the range of costs and effects covered by reporting.

#### Costs for Environmental Protection

In fiscal 2002, the total expenditures for personnel management, production costs and investments for equipment relating to environmental protection amounted to 17.4 billion

yen. Of this, 16.4 billion yen was spent for research and development, including measures taken to meet exhaust emissions regulations (calculated on a cash-flow basis). These costs were calculated with reference to the Environmental Reporting Guidelines issued by Japan's Ministry of the Environment. For composite costs, including costs used for purposes other than environmental protection, calculations have been made on a proportional basis.

#### Effects of Environmental Protection

CO<sub>2</sub> emissions and water consumption increased as production increased. However, we were able to steadily reduce waste disposal, in terms of both volume and treatment costs. We were also able to reduce expenditures for the sum of tap water, sewage water and industrial water, by minimizing the consumption of tap water.

#### Costs for Environmental Protection

(Units: million yen)

Category	Description of major efforts	Amount
1) Business area costs:	Wastewater treatment, incinerator combustion aid gas, maintenance of anti-pollution equipment	
Pollution prevention	Improvement of energy efficiency	205
Global environmental protection	Waste reduction activities	9
Resource circulation		337
2) Upstream/downstream costs	Adoption of weight management system for substances subject to recycling rate regulations	98
3) Management activity costs	ISO 14001 certification renewal, environmental education, personnel costs, etc.	229
4) Research and development costs	Research and development of products with reduced environmental impact, compliance with new short-term exhaust emission regulations, etc.	16,367
5) Social activity costs	Social contributions, support of environmental activities	155
6) Environmental damage costs	Penalties for polluting loads, litigation costs, etc.	49
Total costs for environmental protection		17,439

#### Effects of Environmental Protection

##### Cost Reduction Effects

(Units: million yen)

Cost reduction by energy conservation	227
Reduction in waste treatment costs	33
Reduction in tap water, sewage water and industrial water consumption	13
Total	273

##### Physical Effects

CO <sub>2</sub> emissions	13,000 tonnes (increased)
Waste disposal	390 tonnes
Water consumption	80,000 m <sup>3</sup> (increased)

## Editorial Policy, Scope of Report and Period Covered

#### Editorial Policy

The Isuzu Environmental Report 2003 has been prepared with reference to the Environmental Reporting Guidelines issued by Japan's Ministry of the Environment and the Sustainability Reporting Guidelines issued by the GRI\*. We strove to provide information in a readable and easy-to-understand format to convey our progress in these topics: (1) Our management's approach to the environment; (2) Isuzu's efforts to produce environmentally friendly vehicles; and (3) the development of the ELF-KR light duty truck series, which has earned high appreciation for its environmental performance. Our first Environmental Report was published in fiscal 1999; this report represents the fifth edition.

\* GRI: The Global Reporting Initiative is an international organization founded with the aim of formulating and spreading guidelines for sustainability reporting that can be applied worldwide. One feature of these guidelines is the emphasis on reporting the balanced performances of economic, environmental, and social aspects of business activities.

#### Scope of Report

Primarily covers the environmental efforts in Japan by Isuzu Motors Limited. Although the Hokkaido Plant became Isuzu's subsidiary on November 1, 2002 to Isuzu Engine Manufacturing Hokkaido Co., Ltd., it is still included in the scope of this company's Report.

#### Period Covered

The data used are for fiscal 2002; April 1, 2002 - March 31, 2003. Information on activities includes periods before and after fiscal 2002.



**Cover Message:** The front cover illustrates a sustainable society, in which human activity and life on the planet are in a state of harmony.



This booklet uses 100% recycled paper with highly biodegradable soy ink for easy recycling.

Heartway Co., Ltd. assisted in the design and preparation of this brochure.

## Environmental Report 2003

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Eco Planning Group

Program Management Dept.

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